

Alpha Bank Q1 2024 Results

Investor presentation



16th May 2024

Disclaimer

This presentation has been prepared and issued by Alpha Services and Holdings S.A. and its 100% subsidiary, Alpha Bank S.A., solely for informational purposes. It is hereby noted that on 16.4.2021, the demerger of the credit institution under the former name "Alpha Bank S.A." (which has been already renamed "Alpha Services and Holdings S.A.") was completed by way of hive-down of the banking business sector with the incorporation of a new company - credit institution under the name "Alpha Bank S.A.". References to "Alpha Bank" shall be construed to be references to Alpha Services and Holdings S.A., except to the extent otherwise specified or the context otherwise required, i.e., references to the entity acting as a credit institution shall be deemed to refer to (i) the former Alpha Bank (already renamed Alpha Services and Holding S.A.) prior to 16.04.2021 and to (ii) the new "Alpha Bank S.A." on and after 16.04.2021.

For the purposes of this disclaimer, this presentation shall mean and include materials, including and together with any oral commentary or presentation and any question and answer session. By attending a meeting at which the presentation is made, or otherwise viewing or accessing the presentation, whether live or recorded, you will be deemed to have agreed to the following restrictions and acknowledged that you understand the legal and regulatory sanctions attached to the misuse, disclosure or improper circulation of the presentation or any information contained herein. By reading this presentation, you agree to be bound by the following limitations:

No representation or warranty, express or implied, is or will be made in relation to, and no responsibility is or will be accepted by Alpha Services and Holdings (or any member of its Group as to the accuracy, fairness, completeness, reliability or sufficiency of the information contained in this presentation and nothing in this presentation shall be deemed to constitute such a representation or warranty. The information contained in this presentation may contain and/or be based on information that has been derived from publicly available sources that have not been independently verified. Alpha Services and Holdings is not under any obligation to update, revise or supplement this presentation or any additional information or to remedy any inaccuracies in or omissions from this presentation.

This presentation does not constitute an offer, invitation or recommendation to subscribe for or otherwise acquire securities. Also, it is not intended to be relied upon as advice to investors or potential investors and does not take into account the objectives, financial situation or needs of any particular investor. You are solely responsible for forming own opinion and conclusion.

Certain statements in this presentation may be deemed to be "forward-looking". You should not place undue reliance on such forward-looking statements. By their nature, forward-looking statements involve risk and uncertainty because they reflect current expectations and assumptions as to future events and circumstances that may not prove accurate. Forward-looking statements are not guarantees of future performance, and the actual results, performance, achievements or industry results of Alpha Services and Holdings and/or Alpha Bank's operations, results of operations, financial position and the development of the markets and the industry in which they operate or are likely to operate may differ materially from those described in, or suggested by, the forward-looking statements contained in this presentation. In addition, even if the operations, results of operations, financial position and the development of the markets and the industry in which Alpha Services and Holdings and Alpha Bank operate is consistent with the forward-looking statements contained in this document, those results or developments may not be indicative of results or developments in subsequent periods. A number of factors could cause results and developments to differ materially from those expressed or implied by the forward-looking statements including, without limitation, general economic and business conditions, competition, changes in banking regulation and currency fluctuations.

Forward-looking statements may, and often do, differ materially from actual results. Any forward-looking statements in this document reflect Alpha Services and Holdings' current view with respect to future events and are subject to risks relating to future events and other risks, uncertainties and assumptions relating to Alpha Services and Holdings and/or Alpha Bank's financial position, operations, results of operations, growth, strategy and expectations. Any forward-looking statement speaks only as of the date on which it is made. New factors will emerge in the future, and it is not possible for Alpha Services and Holdings to predict which factors they will be. In addition, Alpha Services and Holdings cannot assess the impact of each factor on its business or the extent to which any factor, or combination of factors, may cause actual results to differ materially from those described in any forward looking statements. Alpha Services and Holdings disclaims any obligation to update any forward-looking statements contained herein, except as required pursuant to applicable law.

About Alpha Services and Holdings

Alpha Services and Holdings S.A. (under the distinctive title Alpha Services and Holdings) is a financial holdings company, listed on the Athens Stock Exchange, and the parent company of the banking institution "ALPHA BANK S.A.".

Subsequent to the corporate transformation that took place in April 2021, the banking operations were hived-down to a new wholly owned banking subsidiary (Alpha Bank S.A.).

Alpha Bank S.A. is 100% subsidiary of Alpha Services and Holdings S.A. and one of the leading Groups of the financial sector in Greece which was founded in 1879 by J.F. Costopoulos. The Bank offers a wide range of high-quality financial products and services, including retail banking, SMEs and corporate banking, asset management and private banking, the distribution of insurance products, investment banking, brokerage and real estate management.

https://www.alphaholdings.gr/en/investor-relations



Alpha Bank

	Pages
Business Update	3
Financial Performance Analysis	12
Appendix	
 Segmental Information 	25
 Macroeconomic Update 	31
• ESG	33
■ P&L	41
Volumes	47
Digital	57
 Asset Quality 	72
 Capital 	77

Q1 2024 performance reinforces outlook

Profitability

- Record high Reported Profit at €211.1mn
- +9.6% y/y **Net Interest Income** at €420.2mn
- +18.0% y/y **Fee income** at €96.3mn
- 38.4% Cost-Income ratio vs. 43.3% last year
- +28.9% y/y Reported PPI at €356.3mn
- 69bp Cost of Risk vs. 77bp a year ago

Balance sheet

- +6.0% y/y **Performing loans** at €35bn (adj. Romania)
- +47.6% y/y **AuMs** at €17bn
- 6.0% **NPE ratio**, flat q/q

Capital

- 68bp Organic capital generation
- 2023 €122m distribution in 50% Cash 50% Buyback⁴ on 35% assumed payout for FY2024

Return on Tangible Equity¹

13.5%

in Q1 2024 vs 11.1% in Q1 2023

Earnings Per Share²

€0.09

in Q1 2024 vs. €0.07 in Q1 2023

Fully Loaded CET1 Ratio

14.6% or 16.2% pro-forma³ vs. 12.9% in March 2023

Payout accrual⁴

24bp



2024 Guidance

Return on Tangible Equity¹

c. 13%

EPS²

c. €0.31

Fully Loaded CET1 Ratio

c. 16%

Payout accrual⁴

c. 35%



Constant profitability improvement during business plan horizon



	2023	2024	2025	2026
Total Revenues (€ bn)	2.1	c.2.1	c.2.2	c. 2.3
Cost-Income Ratio	40%	c.40%	c.37%	c.37%
Cost of Risk	82bps	c. 75 bps	c.70bps	< 65 bps
ROTE ¹	12.9%	c.13%	c.13.5%	>14%
Normalised EPS ² (€)	0.32	c.0.31	c.0.33	> 0.35
Tangible Equity (€ bn)	6.4	c. 6.6	c.6.9	c.7.3
FL CET1 Ratio	14.3%	c. 16 %	c.16.5%	> 17.5%

Buyback application reflecting return on current market value

	FY 23	Q1 24	FY 24E	FY 25E	FY 26E	
EPS ¹	0.32	0.09	c.0.31	c.0.33	> 0.35	c. 5x PE ⁴ (2024-2026 average)
ROTE ³	12.9%	13.5%	c.13%	c.13.5%	>14%	c. 0.5x PTBV ⁴ (2024-2026 average)
Assumed payout ²	20%	35%	35%	50%	50%	c. 30% of Market Cap ⁴ assumed distribution over 2024-2026
FL CET1 Ratio	15.9% ⁵	16.2% ⁵	c.16%	c.16.5%	> 17.5%	c. 40% of Market Cap ⁴ in excess capital by 2026

Sustainable earnings underpin value creation

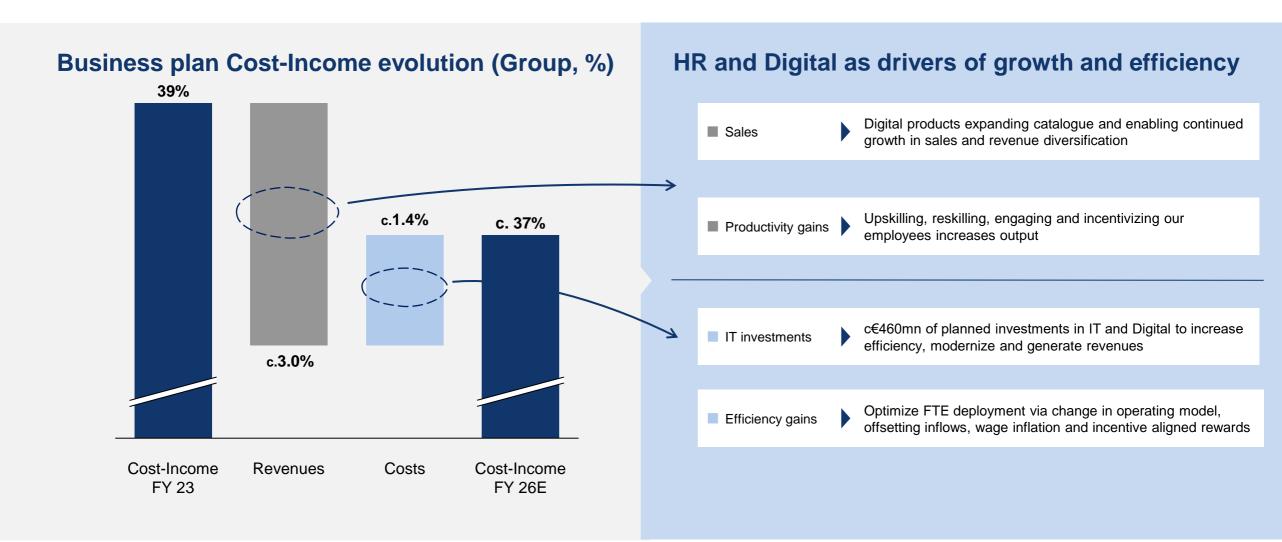
- Well positioned for lower rates: loan & securities volumes, lower net interbank position
- ✓ Leveraging franchise strength to grow fees
- ✓ Positive jaws improve operating leverage
- ✓ Improving cost of risk
- > Profitability expanding over the period reaching 14%

Expanding capital buffers enhance remuneration capacity

- · Retained earnings well above RWA growth
- Improved capital allocation following deal on Romania
- Further RWA optimization through synthetic securitizations
- 2023 €122m distribution²: 50% Cash & 50% Buyback giving 20% ERR^{4,6}
- > > €1.5bn capital above 13% target by 2026



Outlook for operating excellence enabled by work on HR and Digital



Constant progress through our three HR pillars

Enabling business transformation



Redefine roles and capabilities of HR

Introduced 20 new roles and allocated 10 HR
Business Partners for all Bus.
Digitalization and automation of HR function

Attract and Grow talent

+187 new hires dedicated to front facing and digital teams

Cement high performance culture

New combined variable plan. New talent and retention scheme Alignment with Business Plan KPIs

Maximizing employee potential and mobility



Invest in **learning**

+61% Training hours +152% Training enrollments

Promote flexible career paths

Dual career paths with skillbased roles. Organizational levels reduced from 13 to 7

Develop employees with transferrable skills

Established 14 job families enabling internal mobility across entities, creating unique job profiles

Develop strong succession pipeline

Designed new Talent identification framework and senior management succession plans

Build a strong employee value proposition



Embed new Purpose and Values

39 Initiatives in progress, 18 Champions Alpha Way Soft Launch: pioneers meet ups Top 500 Webinar – cascading to change agents

Enhance **Diversity**, **Equity and Inclusion**

New DEI strategy implemented & incorporated in performance management.

4 new female empowerment programs

Develop **employee communities**

Expanding cross-functional Communities of Change to 4

Continuous improvement in key digital metrics



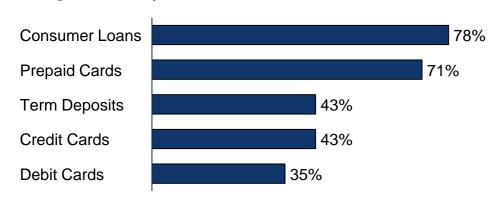
Key Achievements since 2022¹

- +37% Digital Sales Items in Q1 YoY
- +70 New Digital Products & Services launched
- +350 Digital Journeys redesigned & launched
- 22 New Advanced Analytics & AI models

Investor Day KPIs

	2022	2023	Q1/2024		2024 Target	
Digital Sales	19%	23%	25 %	\rightarrow	25%	16
Daily Banking Digitalization ²	65%	82%	83%	\rightarrow	90%	
Active Users ^{2,3} In mn.	1,6	1,7	1,7	\rightarrow	1,8	

% Digital Sales | Q1 24 Production







Key Digital Launches | myAlpha Vibe

Full launch Q4 2023



Pocket money for teenagers aged 15-18

2 available packages

- 1 child 1.99€/month
- 2-4 children 2.99€/month

> 3,000 Cards to date¹









Note: Data as of March 2024

Our partnership with UniCredit is getting operationalized



Joining forces in Romania by combining respective subsidiaries in the country to capitalise on the very favourable geopolitical and economic outlook for the country and create a **Top 3 player**





Entering into a commercial partnership in:

- asset management and specifically mutual fund distribution
- bancassurance, whereby UniCredit would acquire a majority equity interest in AlphaLife supported by a long-term distribution agreement and
- cross-border referral partnerships



onemarkets

distribution agreement



To underpin its commitment to the partnership, UniCredit has acquired the Hellenic Financial Stability Fund' stake in Alpha Bank





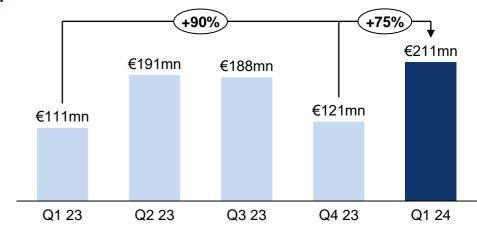
Alpha Bank

	Pages
Business Update	3
Financial Performance Analysis	12
Appendix	
 Segmental Information 	25
 Macroeconomic Update 	31
• ESG	33
■ P&L	41
Volumes	47
Digital	57
Asset Quality	72
Capital	77

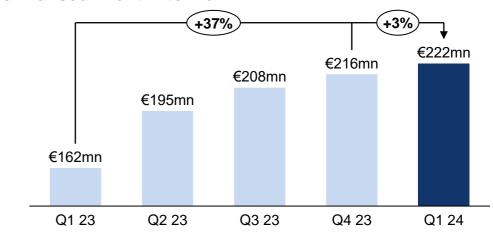
Q1 2024 Group Profit & Loss

Profit & Loss (Romania in Discontinued ops) (€ mn)	Q1 2024	Q1 2023	yoy % change	Q1 2024	Q4 2023	qoq % change
Net Interest Income	420	383	10%	420	439	(4%)
Net fee and commission Income	96	82	18%	96	99	(3%)
Trading & Other Income	43	17		43	30	44%
Operating Income	560	482	16%	560	568	(1%)
Recurring Operating Expenses	(200)	(206)	(2%)	(200)	(194)	3%
Extraordinary	(3)	0		(3)	5	
Total Operating Expenses	(204)	(205)	(1%)	(204)	(189)	8%
Core Pre Provision Income	322	269	20%	322	353	(9%)
Pre Provision Income	356	276	29%	356	379	(6%)
Impairment Losses	(63)	(74)	(15%)	(63)	(90)	(30%)
Profit before income tax	289	202	43%	289	276	5%
Income Tax	(85)	(60)	42%	(85)	(79)	7%
Impact from NPA transactions ¹ , discontinued operations & other adjustments	7	(31)		7	(75)	
Reported Profit after income tax	211	111	90%	211	121	75%
Normalised Profit After Tax ²	222	162	37%	222	216	3%

Reported Profit After Tax



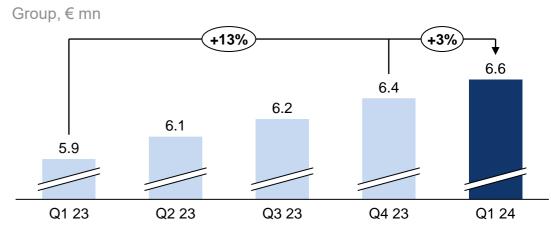
Normalised Profit After Tax²



Q1 2024 Group Balance Sheet

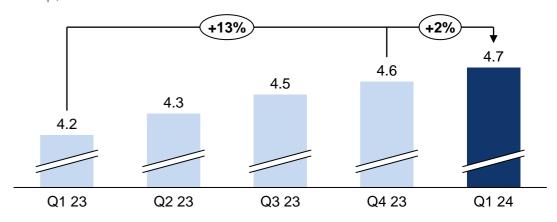
Balance Sheet (€ bn)	Mar 2024	Dec 2023	Mar 2023	q/q
Assets	74.4	73.7	73.7	0.7
Securities	16.3	16.1	14.7	0.3
Cash & Cash Balances	4.5	4.2	8.3	0.3
Net Loans	36.3	36.2	38.2	0.2
ECB balances	4.0	5.0	9.0	(1.0)
Deposits	47.3	48.4	50.2	(1.2)
Tangible Equity	6.6	6.4	5.9	0.2
CET1 ratio (Fully loaded)	14.6%	14.3%	12.3%	
Total Capital ratio (Fully loaded)	19.0%	18.6%	16.4%	
NPE ratio	6.0%	6.0%	7.6%	
NPE Cash Coverage	46%	45%	40%	

Tangible Book Value



CET1 (Fully loaded)

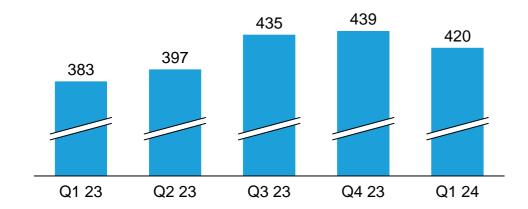
Group, € bn



Trends in line with expectations across main P&L items

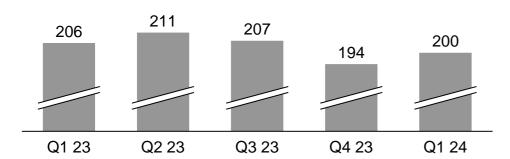
Net Interest Income

Group, € mn



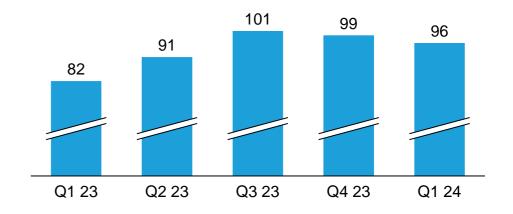
Recurring operating expenses

Group, € mn



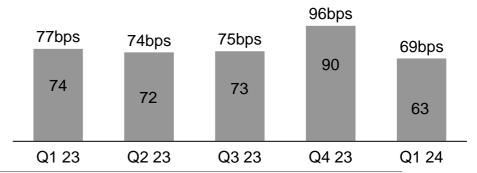
Net fee and commission income

Group, € mn



Cost of Risk¹

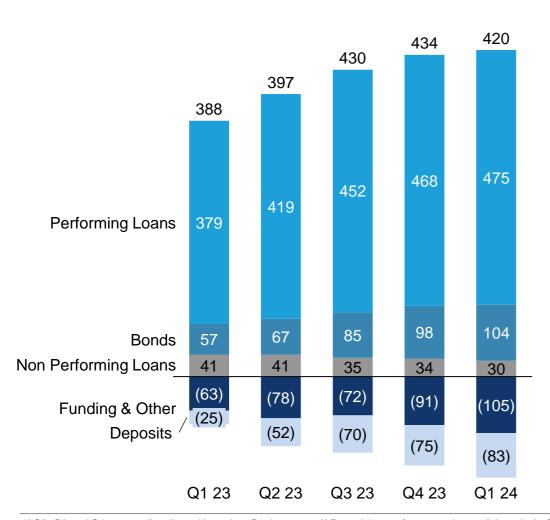
€mn & bps over net loans



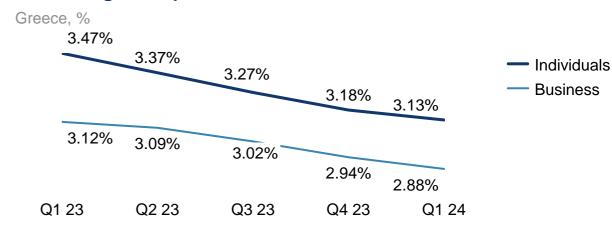
Hedging costs and frontloaded issuance expectedly weighing on NII

Interest Income / Interest Expense breakdown¹

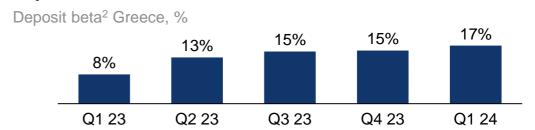
Group, € mn



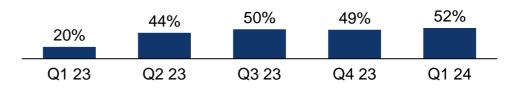
Performing loan spreads³



Deposit costs



Term Deposit pass-through³ EUR, %





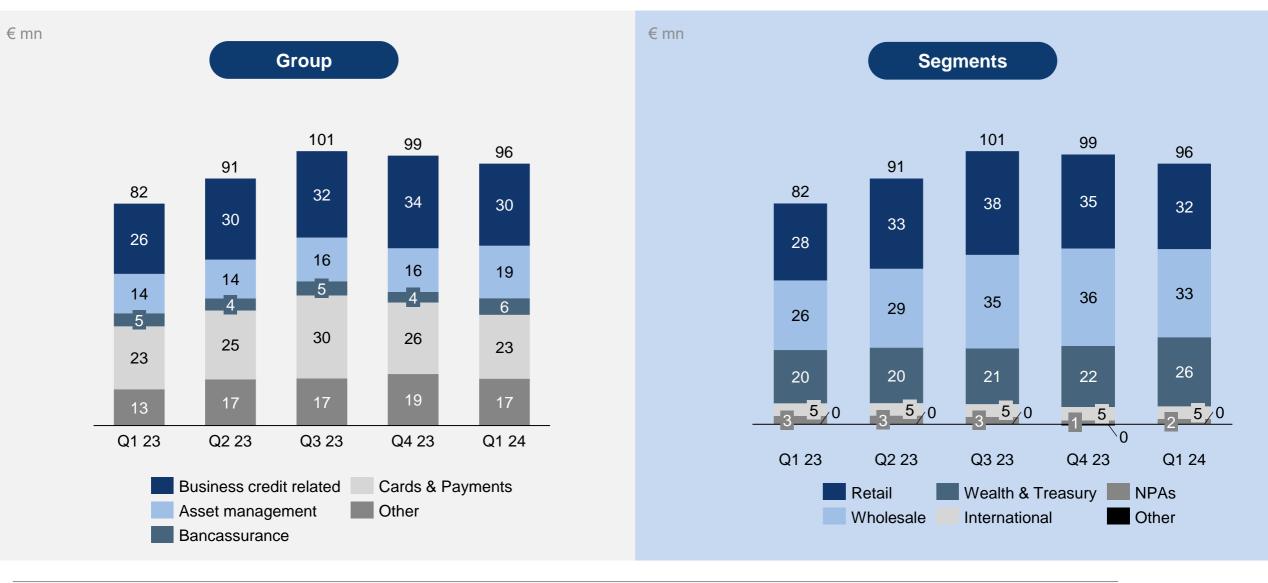
Year to date performance reaffirms expected trajectory

Drivers of Net Interest Income evolution (illustrative)

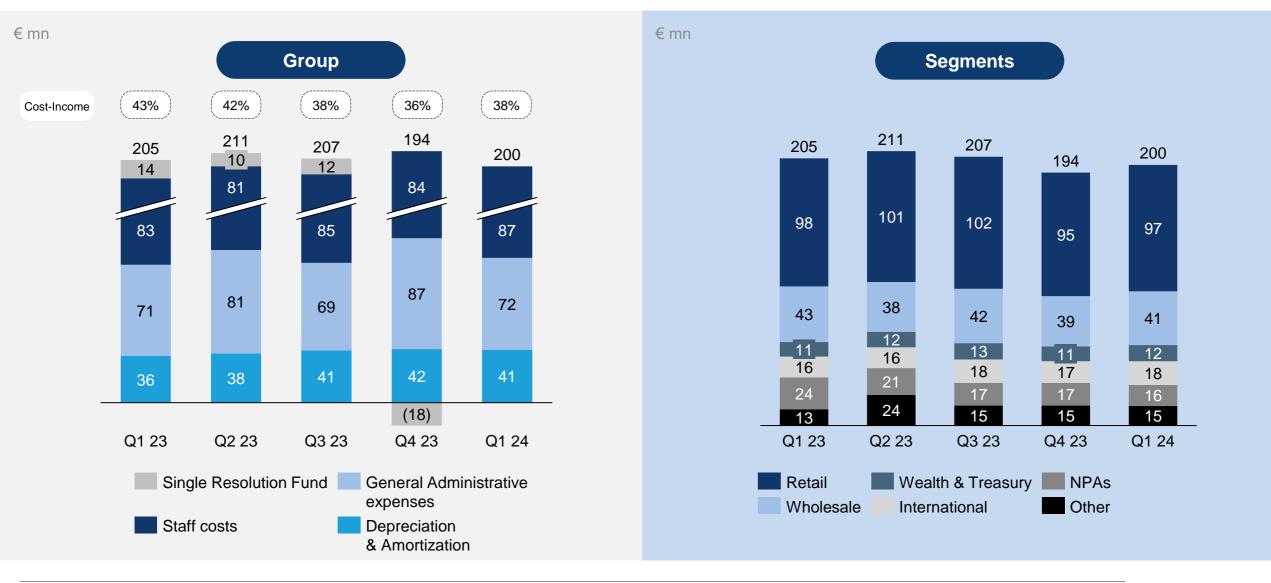


1| Excluding senior notes, 2| End of year value

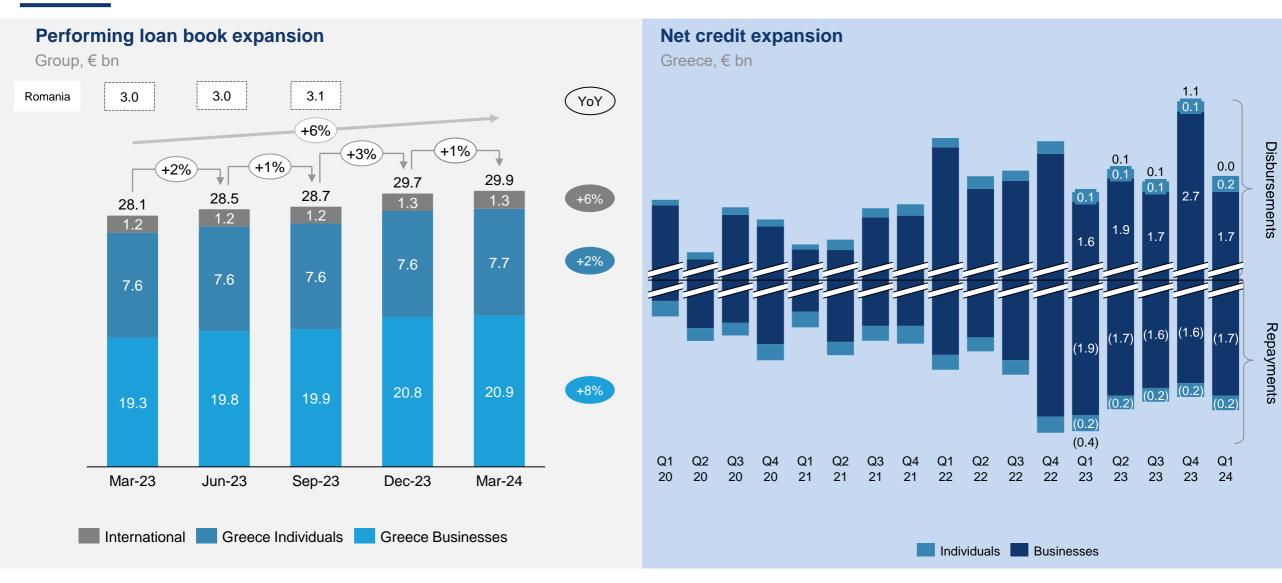
Fees up 18% y/y; growth across all products and segments



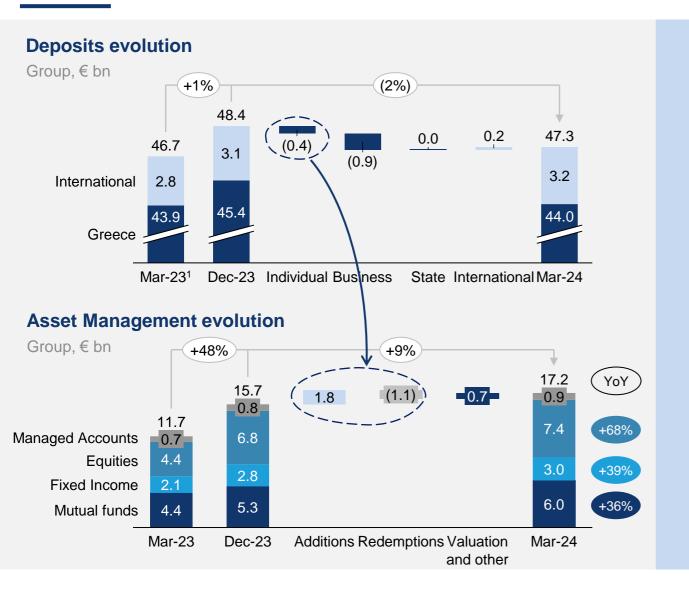
Recurring costs down 2.5% y/y as lower resolution fund fees and further optimisations counter the impact from inflation & investments

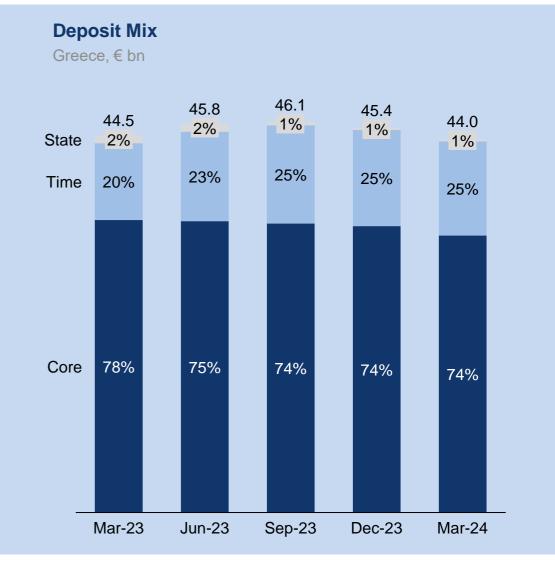


Performing loans up 1% q/q equally driven by Retail and Wholesale



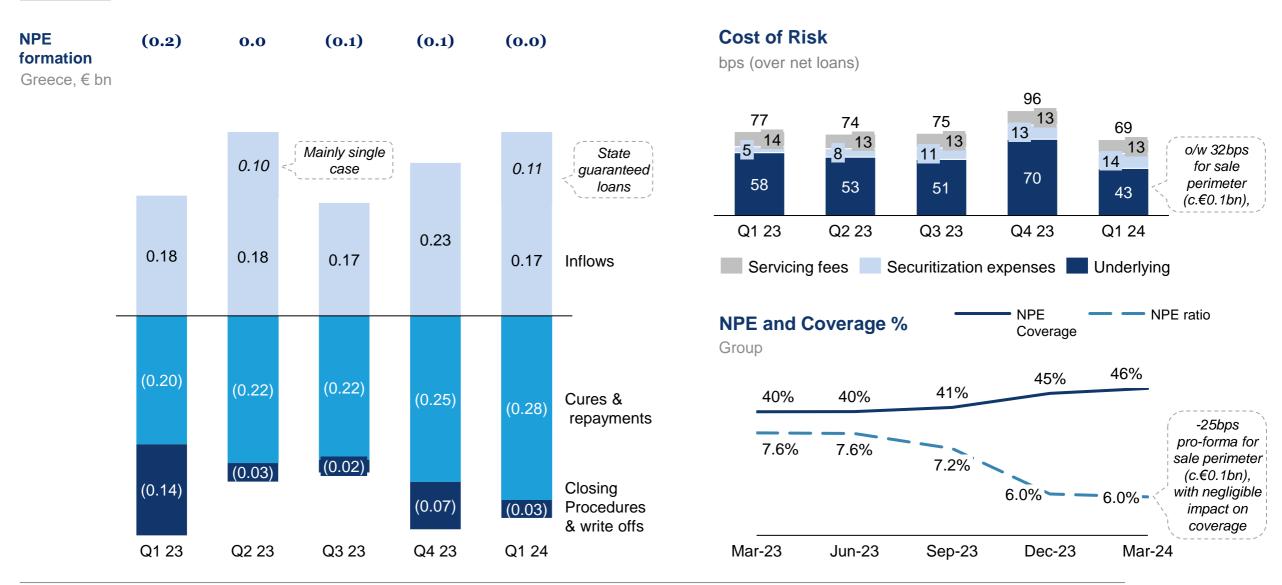
Drop in deposits on AuM conversion for Individuals and repayments & investment for Corporates. Share of time deposits stable q/q



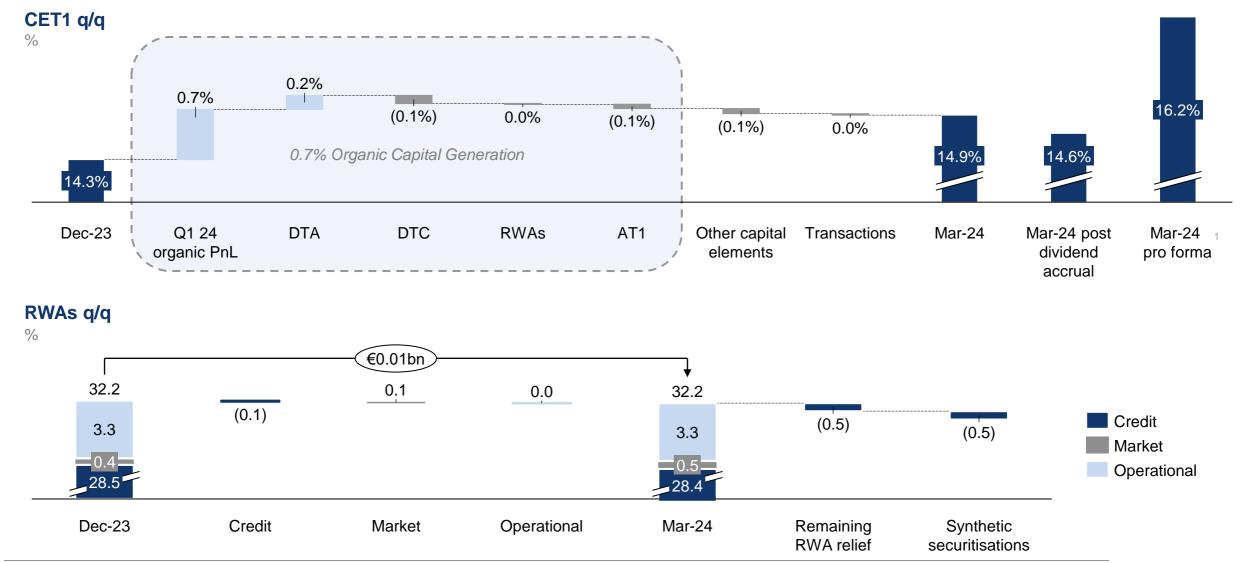


1| Excluding Romania and Alpha Life

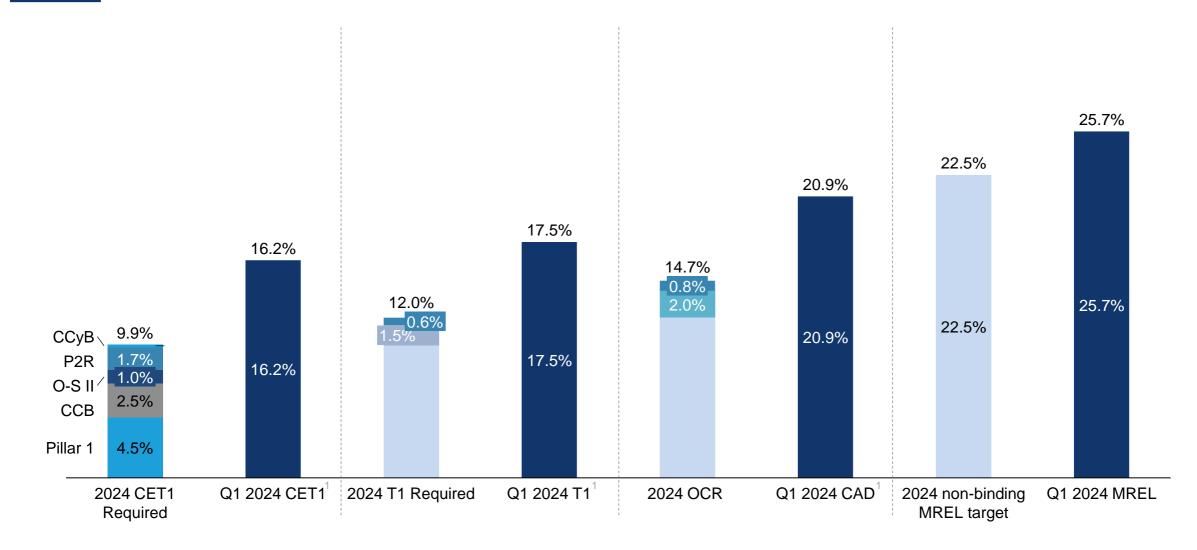
NPEs flat affected by state guaranteed loans 69bp Cost of Risk in line with guidance



Quarterly evolution in Capital



Ahead of regulatory requirements with capital buffers expanding



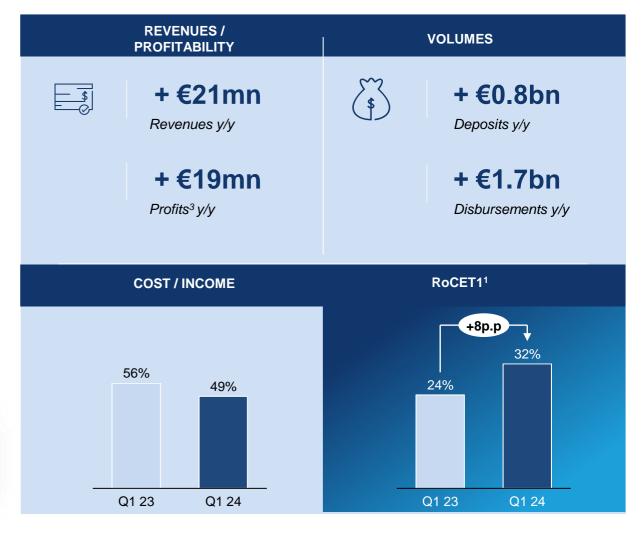


Alpha Bank

	Pages
Business Update	3
Financial Performance Analysis	12
Appendix	
Segmental Information	25
 Macroeconomic Update 	31
• ESG	33
■ P&L	41
Volumes	47
Digital	57
 Asset Quality 	72
 Capital 	77

Uplift from fees and subdued deposit beta sustain profitability levels

Net loans Deposits	9,166	9,012	2%
Deposits			
	33,193	32,418	2%
Total revenues	199	179	11%
Recurring Operating expenses	(97)	(98)	(1%)
Normalised Profit	71	52	35%
Allocated CET1 @13%	878	853	3%
Cost / Income ratio	49%	56%	(12%)
RoCET1 ratio ¹	32%	24%	32%





Volume growth and RWA optimization lead profitability higher

(in €mm)	Q1 24	Q1 23	∆change, %
Net loans	24,514	23,530	4%
Deposits	8,531	9,539	(11%)
Total revenues	223	201	11%
Recurring Operating expenses	(41)	(43)	(3%)
Normalised Profit	116	114	2%
Allocated CET1 @13%	1,935	2,092	(8%)
Cost / Income ratio	19%	22%	(13%)
RoCET1 ratio ¹	24%	22%	11%





Growth in AuMs leading fees and profitability higher

y figures			
(in €mm)	Q1 24	Q1 23	∆change, %
Assets under Management	17,209	11,658	48%
Total revenues	31	26	21%
Recurring Operating expenses	(12)	(11)	11%
Normalised Profit	14	11	32%
Allocated CET1 @13%	30	32	(5%)
Cost / Income ratio	42%	44%	(5%)
RoCET1 ratio ¹	169%	129%	30%



Volume growth leading revenues higher

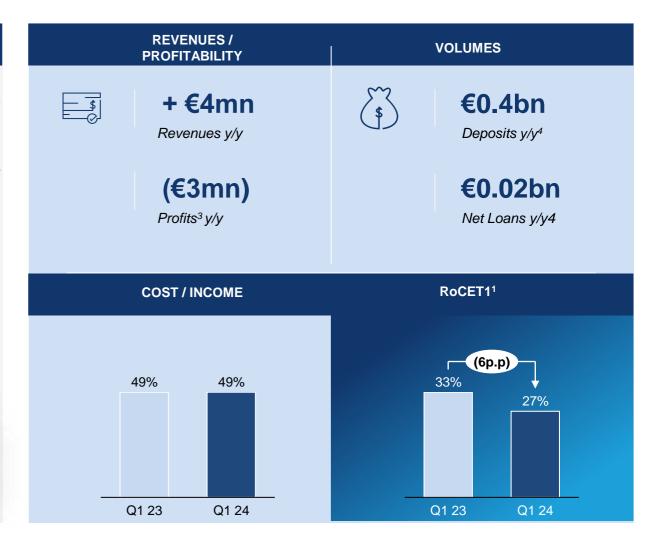


y figures			
(in €mm)	Q1 24	Q1 23 ¹	∆change, %
Net loans	1,242	1,225	1%
Deposits	3,240	2,791	16%
Total revenues	37	33	12%
Recurring Operating expenses	(18)	(16)	13%
Normalised Profit	31	34	(9%)
Allocated CET1 @13%	457	412	11%
Cost / Income ratio	49%	49%	1%
RoCET1 ratio ¹	27%	33%	(19%)





Contribution to Group recurring profits², Q1 24



NPAs and Other operations

on Performing Assets (NPAs)				
(in €mm)	Q1 24	Q1 23	∆change, %	
Net loans	1,602	2,314	(31%)	
Assets	3,426	4,909	(30%)	
Total revenues	15	26	(44%)	
Recurring Operating expenses	(16)	(24)	(34%)	
Normalised Profit	(29)	(42)	(32%)	
Allocated CET1 @13%	358	596	(40%)	
RoCET1 ratio ¹	(37%)	(35%)	3%	





Contribution to Group recurring profits², Q1'24

(in €mm)	Q1 24	Q1 23	∆change, %
Assets	20,222	19,874	2%
тву	1,674	902	86%
Total revenues	54	17	
Recurring Operating expenses	(15)	(13)	20%
Normalised Profit	18	(7)	
Allocated CET1 @13%	530	427	24%
RoCET1 ratio ¹	14%	(7%)	



Contribution to **Group Revenues**, **Q1 24**



Contribution to Group recurring profits², Q1 24

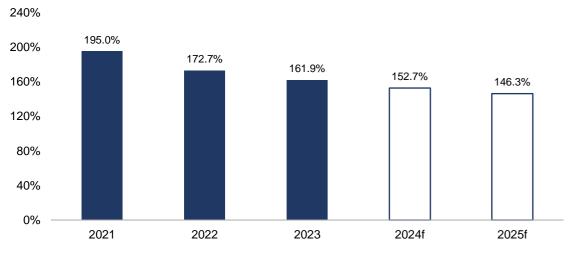


Alpha Bank

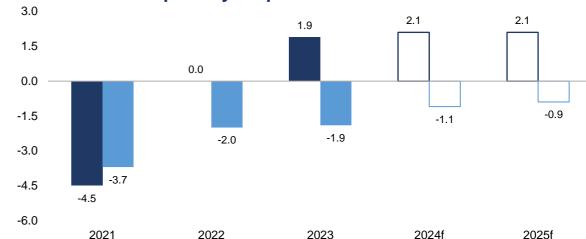
	Pages
Business Update	3
Financial Performance Analysis	12
• Appendix	
 Segmental Information 	25
 Macroeconomic Update 	31
ESG	33
■ P&L	41
Volumes	47
Digital	57
 Asset Quality 	72
Capital	77

Fiscal consolidation, solid growth rates and declining inflation

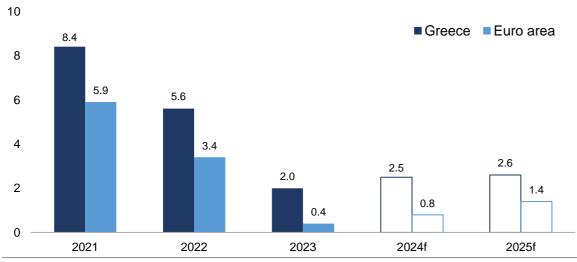
De-escalation of Public Debt to Nominal GDP, on the back of...



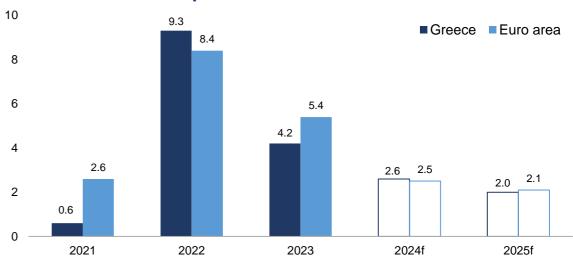
...the return to GG primary surpluses



...resilient real GDP growth rates, outpacing the EA



...and inflation developments





Alpha Bank

		Pages
• Busin	ess Update	3
• Finan	cial Performance Analysis	12
• Appe	ndix	
	Segmental Information	25
	Macroeconomic Update	31
	ESG	33
•	ESG P&L	33 41
•	P&L	41
:	P&L Volumes	41 47

Ahead of regulatory requirements with capital buffers expanding

We continue to set new milestones in our commitment to a greener tomorrow

2019	9 – 2022	2023	3	2024	2025
	Set the foundations for our sustainability strategy		Fully embed sustainability targets into our Business Plan	- GR6-	Scale up sustainable finance to achieve full potential
2019	UNEP FI signatory and adoption of Principles of Responsible Banking 1st UNEP FI report & targets disclosure ESG Governance at Board & Executive level	2023	First Greek Bank to join NetZero Banking Alliance Full measurement of Financed Emissions & science-based target setting Launch ESG Academy aiming to train	Set the fou	Scale up sustainable finance strategy and complete integration within business and operating model Set the foundation to achieve the full value creation potential of transition finance: Become partner of choice to support
2022	Climate Risk Management set-up Launch Sustainable Finance Framework Double the Green Loans penetration as % of New Disbursements (vs. 2020)		ESG score introduced for all clients & Climate Risk Assessment in all lending decisions		enterprises in climate transition Convert all Mortgage products to Green Loans Sustainability criteria in all lending decisions Enhancement of ESG proposition for wealth & investments Continuous upgrade of ESG ratings

Official memberships













...aiming to align our Sustainability Strategy with the expectations of our **Stakeholders**

Effective engagement and feedback process





Investors

- ➤ Net Zero targets
- ➤ Gender diversity & inclusion
- ➤ Corporate governance

Our response (indicatively):

- Sustainable lending strategy
- Science Based Targets
- Green Bond framework
- Reduction of Bank's environmental impact
- Diversity, Equity & Inclusion
- •Robust corporate governance











Regulators

- ➤ Compliance with National Laws and EU Regulations
- ➤ Mitigating Climate Change

Our response (indicatively):

- Climate Risk Management (ECB) quidelines)
- •ESG criteria in all lending and investment decisions
- Risk & Capital Strategy incorporating ESG criteria and sectoral transition pathways
- Enhanced disclosures













Customers

- ➤ Access to finance
- ➤ Data privacy
- ➤ Sustainable financing

Our response (indicatively):

- Sustainable Finance Framework
- Transition plans for key clients
- •ESG-related products & services
- Ecosystem of ESG partners to support clients transition plans
- Cybersecurity & Information Security Framework
- Internal risks & controls







16 PEACE, JUSTICE AND STRONG INSTITUTIONS

- ➤ Gender diversity & inclusion
- >Health, safety & well-being
- ➤ Business ethics

Our response (indicatively):

- Corporate Purpose & Values principles
- •ESG Academy for ESG training to all employees
- Equal pay for equal work
- Health equity initiatives
- •ESG criteria in remuneration
- Code of Ethics





Society

- ➤ Gender diversity & inclusion
- ➤ Health, safety & well-being
- ➤ Business ethics
- ➤ Culture and heritage

Our response (indicatively):

- Alignment of the Bank's social impact programs with UNEP FI PRB impact analysis
- Advocacy for promotion of ESG issues
- Code of Ethics
- Corporate Social Responsibility principles
- Support for Culture initiatives

We set ambitious and measurable Targets...

Setting and achieving ambitious, measurable Targets in line with the Sustainable Development Goals

Our Vision

Support an environmentally sustainable Economy

Foster healthy economies and Societal progress

Ensure robust & transparent Governance

Our Commitments



- · Align our portfolio emissions to Net Zero
- Mitigate key drivers of biodiversity loss
- Support the transition to a circular economy
- Achieve **Net zero** in our own operations

- Enhance **people's** financial **health** through our lending activities
- Provide an Inclusive and Safe Work environment
- Support equal access to Healthcare, Education, Culture and Heritage
- Ensure the Diversity and Independence of our Board of Directors
- Embed sustainability in our Governance
- Enhance transparency and safeguard business ethics

Our Targets



€ 3 bn

Total planned sustainable disbursements till 2025¹

Net Zero

Targets setting within 2024

Zero Financing

To selected activities³

>40%

Women increase in managerial position

+20%

Increase in young people employment by 2025

Limited Financing

To activities affecting health and well-being⁴

40% Female

Representation in non-executive directors

Majority Independent

Members of the BoD
All Committees Chairs Independent

ESG criteria

Incorporated in remuneration & risk management framework

Sustainable Development Goals























... and we consistently meet our Sustainability Milestones...

The **Sustainable Finance Framework** lays the groundwork for helping the Bank to achieve its sustainability strategy

Mobilizing capital for Sustainable Economic Activities

Prioritizing investments that support environmental sustainability and societal progress

Enhancing Sustainable Financings

Increasing funding for projects that positively impact the environment and community well-being

Reducing Negative-Impact Financings

Actively lowering investments that could harm the environment or society

Comprehensive Sustainability Policies and Procedures

Establishing robust guidelines to minimize our operational environmental footprint

Robust and Transparent Governance

Ensuring accountability in our sustainability endeavours through stringent monitoring and reporting

Impactful Environmental and Social Initiatives

Supporting projects in renewable energy, sustainable infrastructure, and community development

External Review of the Framework* confirms the Framework's alignment with international best practices International best practices

... progressing towards the Operationalization of our Sustainability Strategy...

We are implementing a dual approach to integrating Sustainability within our Business Model and Climate Risk Framework

Top-down

Setting Clear Emission Targets

Commitment to specific, measurable emissions reduction targets, in line with international standards and agreements

Integration into Business Plan

Sustainable objectives integrated into overall business strategy

Strategic Direction for integrating Sustainability in our operations

Developing Sustainable Products and Services

Launching green finance products, offering incentives for clients investing in sustainable projects

Risk Management Incorporating Climate Risks

Integrating climate risk assessment into the risk management framework

Employee Training

Comprehensive training programs on sustainable finance and practices

Stakeholder Engagement and Communication

Regular dialogue with stakeholders, transparent reporting

Building capabilities and offering Green financial solutions

Bottom-up

... and towards achieving our Sustainability Goals

We are witnessing tangible results on our path to Sustainability

Support an environmentally sustainable Economy		Estr	thy economies and etal progress	Ensure robust & transparent Governance			
EUR 0,8 billion ✓ Disbursements to sustainable loans * ✓ Exceeding annual internal target	> 300 Corporate and SME clients assessed via ESG questionnaire	62% Women employees at Group level	45% Women in managerial posts at Group level	38,5% Female representation at Board of Directors	All Committee Chairs are Independent		
50% Scope 1 and 2 emission reduction based on GHG protocol compared to 2019	2% / 3% Green asset ratio - EU taxonomy alignment (turnover / capex)	62% Hirings of women	3,5 Gender pay gap by total compensation for 90% of employees	62% Percentage of Independent Non-Executive Board Members	2 Female Committee Chairs		
		23% Group Hirings in age group 18-25	86% Branches accessible to people with disabilities at Group Level		100%		
12% Reduction in electricity consumption	100% Percentage of electricity from RES	80% Employees in Wholesale Banking Business trained for ESG	52% Employees in Credit Risk Control trained for ESG	New Board Members adequately qualified following the collective suitability assessment	Board attendance for Q1 2024 for both Alpha Services & Holdings S.A. Alpha Bank S.A.		
	Training hours per employee at		> 3.000 Women employees participated in training				
61,25 tn CO₂ eq. Was prevented through the donations of fixed electronic and office equipment made by the Bank	21,14 tn of CO ₂ Emissions avoided by sending out electronic account statements (estatements) to Customers instead of hard-copy statements by post	"Astypalaia: smart and sustainable island" Grand Sponsor	"Circular Economy in Action" Educational program in schools	Continuous training and development of Board Members	Independent 3rd party advisor supporting the Board's collective evaluation and self-assessment		

Our efforts are already reflected in our Ratings.



Alpha Services & Holdings has achieved **Prime Status in May 2023** following dedicated engagement with ISS. Performance Score improved to 50.83 from 35.79, resulting in **ISS Corporate ESG Rating "C"**. Improvement to focus on the sustainability impacts of lending and other financial services/product, which represent the Key Issue Materiality with the largest weight (35%). ISS also provides **QualityScores on Governance**, **Environment and Social**. Scores indicate decile rank relative to index or region. A decile score of 1 indicates lower governance, environment or social risk, while a 10 indicates higher risk.

Rating	Performance Score	Decile Rank	Trend	Transparency Level	Prime Status
C	50.83	2	^	Very High	Prime



Alpha Services & Holdings is assessed as "Low Risk" by Sustainalytics with "18.8" ESG Risk Rating.

Following engagement between the Governance & Sustainability division and the Sustainalytics research analyst team, the ESG Risk Rating was improved to "Low Risk" (18.8) from "Medium Risk" (20.7). All material ESG issues driving the ESG Risk Rating are now assessed as "Low Risk".

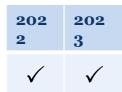
Low Risk







202 2	202 3
Α	Α





2023	2024
E: 2	E: 2
S: 2 G: 3	S: 2 G: 3
Dec 2023	March 2024



202 2	202 3	20 2
✓	Not scored yet	



202 2	202 3	202 2
В	С	\checkmark

Memberships













202





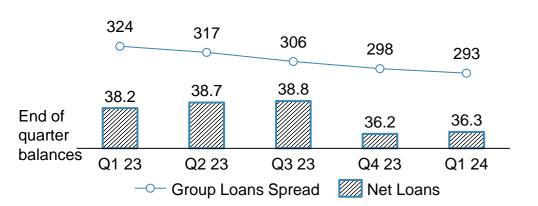
Alpha Bank

	Pages
Business Update	3
 Financial Performance Analysis 	12
• Appendix	
 Segmental Information 	25
 Macroeconomic Update 	31
• ESG	33
■ P&L	41
Volumes	47
Digital	57
 Asset Quality 	72
Capital	77

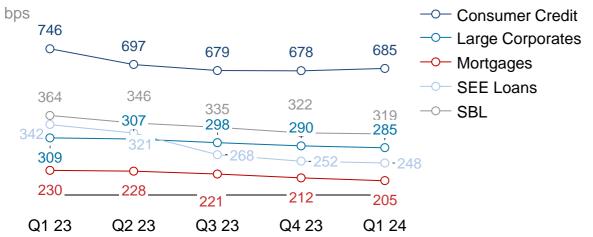
Loan and deposit spreads

Net loan balances & spreads

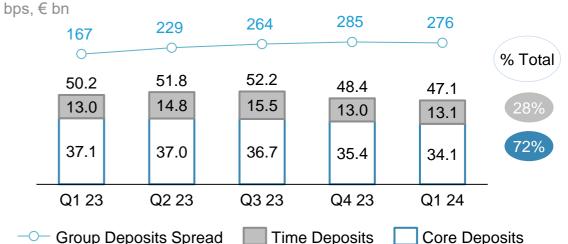
€bn

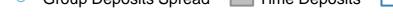


Lending spreads (Greece and SEE)



Deposit mix & cost evolution





Deposit spreads (Greece and SEE)



Operating Expenses

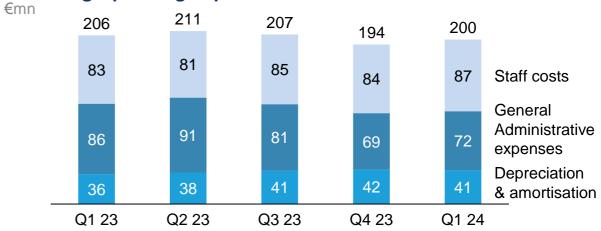
Group, € mn	Q1 24	Q1 23	yoy %	Q1 24	Q4 23	qoq %
Staff costs	(87.3)	(83.3)	4.8%	(87.3)	(83.7)	4.2%
General Administrative expenses	(71.8)	(85.8)	(16.2%)	(71.8)	(68.9)	4.3%
Depreciation and amortisation	(41.3)	(36.5)	13.4%	(41.3)	(41.8)	(1.2%)
Recurring Operating Expenses	(200.4)	(205.5)	(2.5%)	(200.4)	(194.5)	3.1%
Extraordinary costs	(3.2)	0.0		(3.2)	5.4	
Total Operating Expenses	(203.7)	(205.5)	(0.9%)	(203.7)	(189.1)	7.7%

Employees 📫

Greece 8,147 7,354 7,503 5,925 5,940 5,958 5,761 5,760 5,678 5,705



Recurring Operating Expenses evolution



Branches

Greece1

443



629	581	520	465	431	426	419	413	279	279	
Dec	Dec	Dec	Dec	Dec	Mar	Jun	Sep	Dec	Mar	
2018	2019	2020	2021	2022	2023	2023	2023	2023 ³	2024	

273

267

265

265

Alpha Bank Group

(€ mn)	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024	qoq% change	yoy% change
Net Interest Income	383.5	396.6	434.7	438.7	420.2	(4.2%)	9.6%
Net fee and commission income	81.6	90.8	100.9	99.2	96.3	(3.0%)	18.0%
Income from financial operations	7.6	24.3	(13.0)	20.6	37.8	83.6%	
Other income	9.3	12.3	12.0	9.7	5.7	(41.7%)	(39.3%)
Operating Income	481.9	524.0	534.5	568.2	560.0	(1.4%)	16.2%
Staff costs	(83.3)	(81.3)	(85.0)	(83.7)	(87.3)	4.2%	4.8%
General Administrative Expenses	(85.8)	(91.2)	(80.9)	(68.9)	(71.8)	4.3%	(16.2%)
Depreciation and amortization	(36.5)	(38.4)	(40.7)	(41.8)	(41.3)	(1.2%)	13.4%
Recurring Operating Expenses	(205.5)	(210.9)	(206.6)	(194.5)	(200.4)	3.1%	(2.5%)
Extraordinary costs	0.0	(5.0)	0.0	5.4	(3.2)		
Total Operating expenses	(205.5)	(215.9)	(206.6)	(189.1)	(203.7)	7.7%	(0.9%)
Core Pre-Provision Income	268.8	288.8	340.9	353.1	321.7	(8.9%)	19.7%
Impairment losses	(73.9)	(71.6)	(72.8)	(90.0)	(62.9)	(30.1%)	(14.8%)
Other items	(0.8)	(2.4)	9.9	(13.5)	(4.3)	(68.2%)	•••
Impairments & Gains/(Losses) on financial instruments, fixed assets and equity investments	(0.9)	(2.1)	9.6	(12.7)	(1.3)	(89.5%)	44.8%
Provisions and transformation costs	(0.1)	(0.6)	0.2	(1.0)	(0.5)	(50.4%)	
Share of profit/(loss) of associates and joint ventures	0.3	0.3	0.0	0.3	(2.4)		
Profit/ (Loss) before income tax	201.8	234.2	264.9	275.6	289.1	4.9%	43.3%
Income Tax	(59.6)	(65.5)	(74.5)	(79.4)	(84.8)	6.7%	42.3%
Profit/ (Loss) after income tax from continuing operations	142.2	168.8	190.4	196.2	204.3	4.1%	43.7%
Impact from NPA transactions	(23.5)	5.2	2.1	(109.1)	(6.6)	(93.9%)	(71.8%)
Profit/ (Loss) after income tax from discontinued operations	19.7	22.4	17.7	11.5	16.3	42.6%	(17.1%)
Other adjustments	(27.3)	(4.9)	(22.1)	22.2	(2.9)		(89.5%)
Profit/ (Loss) after Income tax	111.2	191.4	188.1	120.7	211.1	75.0%	89.9%
Net interest Margin (NIM)	2.02%	2.16%	2.36%	2.37%	2.27%		

Reported to Normalised

Profit & Loss (€ mn)	Bridge between reported and normalised profit				
Q1 2024	Published	Delta	Normalised		
Net Interest Income	420		420		
Net fee and commission Income	96		96		
Trading income	38		38		
Other income	6		6		
Operating Income	560		560		
Staff costs	(87)		(87)		
General Administrative Expenses	(72)		(72)		
Depreciation and amortization	(41)	(2)	(43)		
Recurring Operating Expenses	(200)		(202)		
Extraordinary	(3)	3	0		
Total Operating Expenses	(204)		(202)		
Core Pre Provision Income	322		320		
Pre Provision Income	356		358		
Impairment Losses	(63)		(63)		
o/w Underlying	39				
o/w servicing fees	12				
o/w securitization expenses	12				
Other impairments	(2)		(2)		
Impairment losses of fixed assets and equity investments	0		0		
Gains/(Losses) on disposal of fixed assets and equity investments	0		0		
Provisions and transformation costs	(1)		(1)		
Share of profit/(loss) of associates and joint ventures	(2)		(2)		
Profit/ (Loss) before income tax	289		290		
Income Tax	(85)	(0)	(85)		
Profit/ (Loss) after income tax	204		205		
Impact from NPA transactions	(7)	7	0		
Profit/ (Loss) after income tax from discontinued operations	16		16		
Other adjustments	(3)	3	0		
Reported Profit/ (Loss) after income tax	211	10	222		

Reported to Normalised

Bridge between Reported and Normalised Profit - Quarterly (€ mn)	Q1 2022	Q2 2022	Q3 2022	Q4 2022	Q1 2023	Q2 2023	Q3 2023	Q4 2023	Q1 2024
Reported Profit/ (Loss) after income tax	123	115	70	59	111	191	188	121	211
Net Interest Income	0	0	0	0	0	0	0	0	0
Net fee and commission Income	0	0	0	0	0	0	0	0	0
Trading income	(72)	0	(69)	0	0	0	0	0	0
Other income	0	0	0	0	0	0	0	0	0
Staff costs	0	0	0	0	0	0	0	0	0
General Administrative Expenses	0	0	0	0	0	0	0	0	0
Depreciation and amortization	0	0	0	0	0	0	0	0	(2)
Extraordinary	0	(3)	(1)	3	(0)	5	0	(5)	3
Impairment Losses	25	3	0	0	0	0	0	0	0
Other impairments	0	0	0	0	0	0	0	0	0
Impairment losses of fixed assets and equity investments	0	0	(0)	0	0	0	0	0	0
Gains/(Losses) on disposal of fixed assets and equity investments	0	0	0	0	0	0	0	0	0
Provisions and transformation costs	0	(0)	(0)	0	(0)	0	0	0	0
Share of profit/(loss) of associates and joint ventures	0	0	0	0	0	0	0	0	0
Income Tax	19	(0)	26	(3)	(0)	(1)	0	2	(0)
Impact from NPA transactions	49	167	77	36	23	(5)	(2)	109	7
Profit/ (Loss) after income tax from discontinued operations	(4)	(217)	(4)	(5)	0	0	0	12	0
Other adjustments	(9)	7	(6)	10	27	5	22	(22)	3
Normalised Profit After Tax	132	70	94	102	162	195	208	216	222

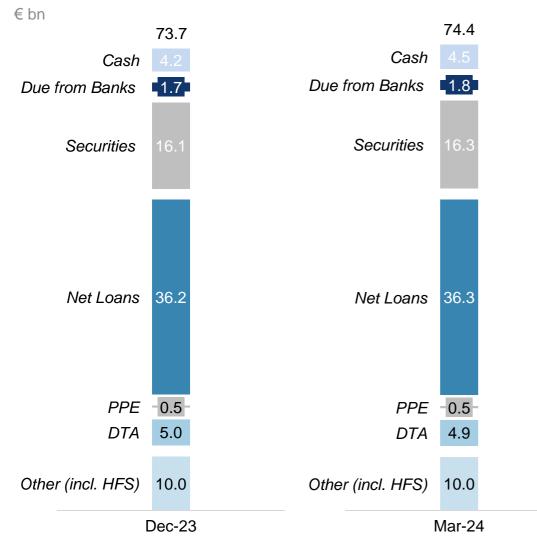


Alpha Bank

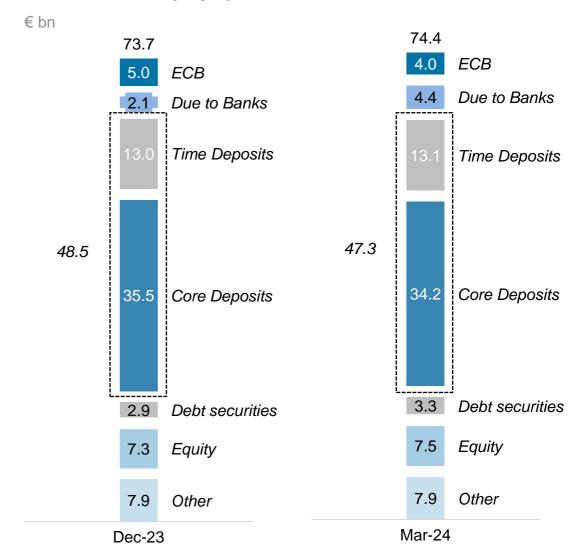
	Pages
Business Update	3
Financial Performance Analysis	12
Appendix	
 Segmental Information 	25
 Macroeconomic Update 	31
• ESG	33
■ P&L	41
Volumes	47
Digital	57
 Asset Quality 	72
 Capital 	77

Balance sheet composition

Asset split



Liabilities and Equity split



New disbursements in Q1 2024

Performing loans

Greece, € bn

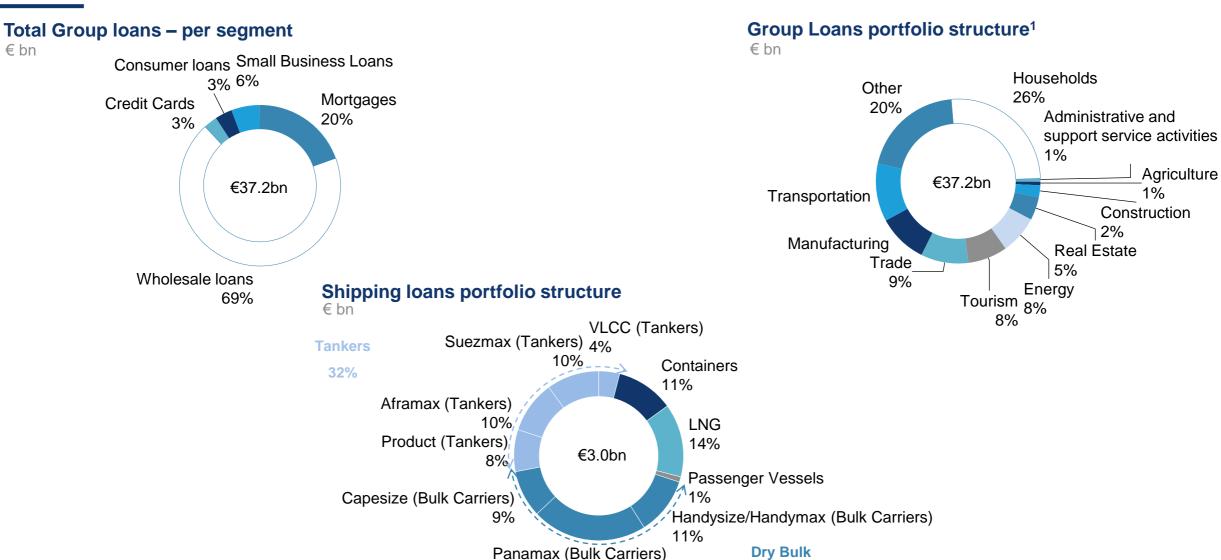
reece, e bri									
	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23	Q4 23	Q1 24
Beginning of period	24.8	25.8	26.7	27.4	27.3	26.9	27.3	27.5	28.4
Disbursements	2.4	1.9	2.0	2.3	1.7	2.0	1.9	2.8	1.9
Repayments	(1.4)	(1.2)	(1.5)	(2.1)	(2.1)	(1.9)	(1.8)	(1.7)	(1.9)
PEs in portfolio sales	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0	0.0
Net Flows to/from NPE	0.0	(0.1)	(0.1)	0.0	0.0	(0.1)	0.0	0.0	0.0
Other Movements	0.0	0.2	0.2	(0.2)	(0.1)	0.4	0.1	(0.2)	0.1
End of period	25.8	26.7	27.4	27.3	26.9	27.3	27.5	28.4	28.6
Net Credit Expansion	1.0	0.7	0.5	0.2	(0.4)	0.1	0.1	1.1	0.0

New disbursements – per category

Greece, € mn

	Q1 21	Q2 21	Q3 21	Q4 21	Q1 22	Q2 22	Q3 22	Q4 22	Q1 23	Q2 23	Q3 23	Q4 23	Q1 24
Individuals	60	122	107	133	109	146	118	149	114	112	123	169	187
Business	1,055	1,049	1,431	1,452	2,252	1,766	1,861	2,174	1,614	1,887	1,729	2,669	1,728
Total	1,115	1,171	1,537	1,585	2,360	1,912	1,979	2,323	1,728	1,999	1,852	2,838	1,915

Breakdown of loans portfolio – March 2024



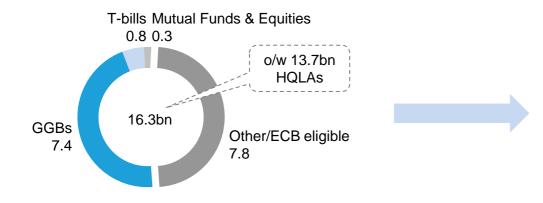
22%

42%

Securities portfolio breakdown

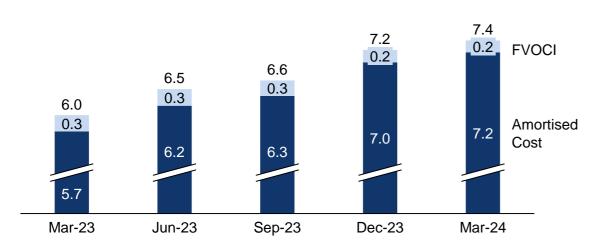
Securities portfolio breakdown

Group, Book value, Mar-24, € bn



GGBs portfolio

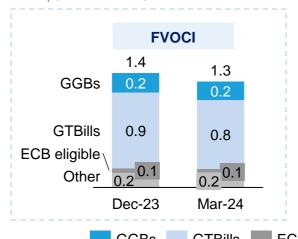
Group, Book value, € bn

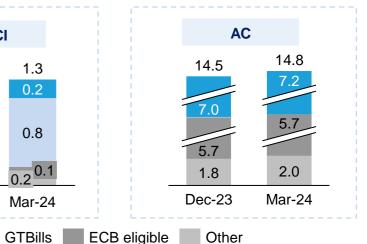


- The "Other/ECB eligible" bonds of €7.8bn is broken down to the following categories:
 - €4.1bn other sovereign bonds
 - €0.7bn **bonds** issued by supranationals
 - €1.9bn **bonds** investment grade bonds by other issuers & CLOs
 - €1.2bn **bonds** issued by Greek corporates

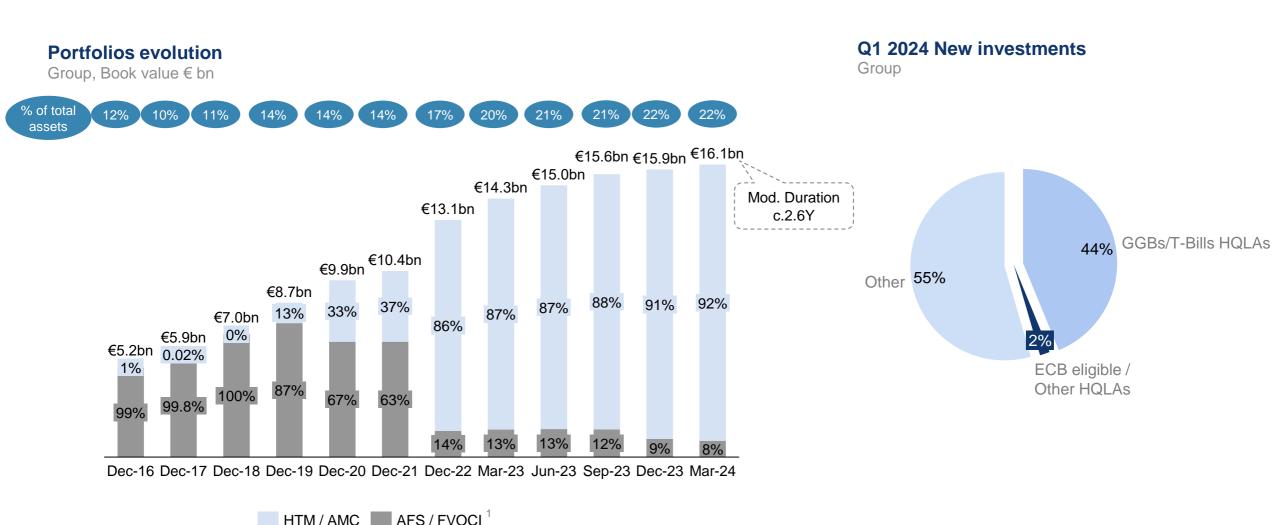
Portfolio evolution

Group, Book value, € bn





Securities portfolio evolution

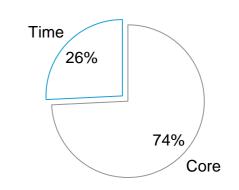


Deposits flow per quarter

Alpha Bank deposits evolution in Greece

Greece, € bn Q2: Q4: Q3: Q1: €0.2bn (€0.7bn)1 €1.4bn (€1.3bn) 0.5 46.1 1.5 45.8 45.4 44.5 44.0 (0.3)(0.3)(0.4)(0.1)(1.1)(0.2)Time Sep-23 Core Time Dec-23 Core Mar-23 Core Time Jun-23 Core

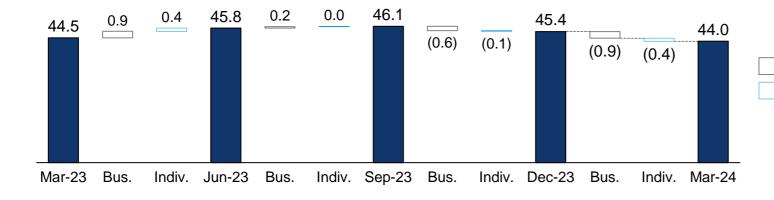
Deposits breakdown - March 2024



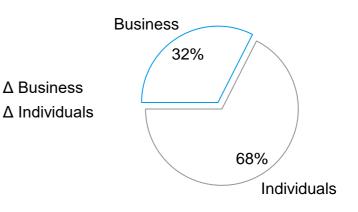
Δ Core Δ Time

Alpha Bank deposits evolution in Greece

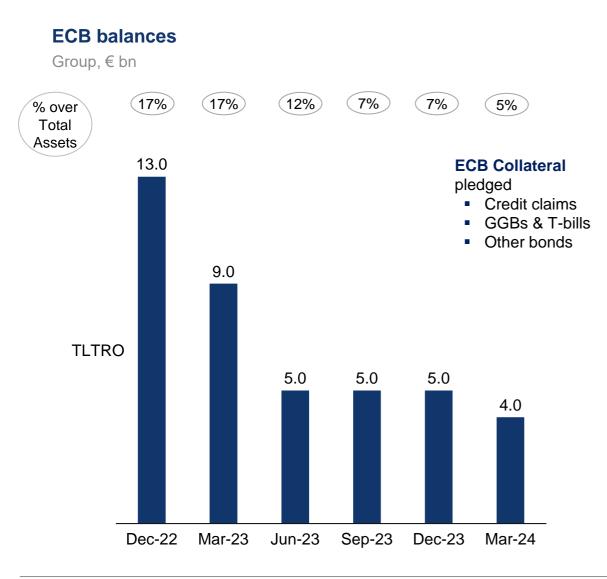
Greece, € bn



Deposits breakdown - March 2024

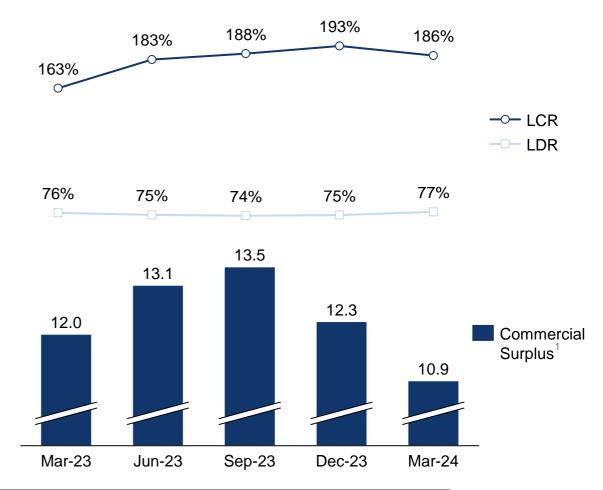


ECB Balances and Liquidity metrics



Group LCR & LDR

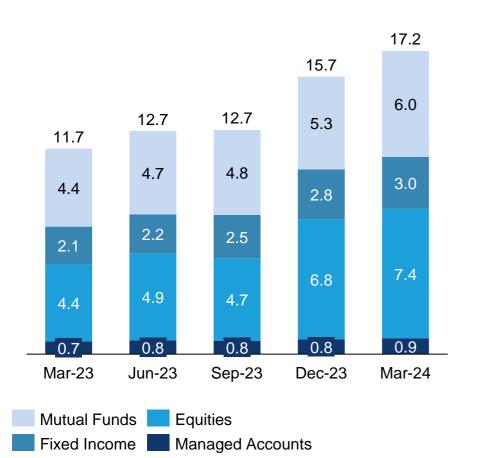
%



Wealth management

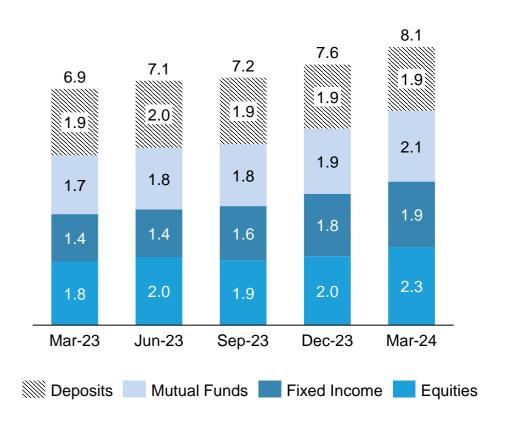
Asset Management balances

Group, € bn



Private Banking

Group, € bn



Business Volumes

(€ mn)	Mar 2023	Jun 2023	Sep 2023	Dec 2023	Mar 2024	% YoY
Group Gross Loans	39,327	39,787	39,883	37,072	37,243	(5.3%)
Mortgages	9,285	9,198	9,132	7,335	7,299	(21.4%)
Consumer Loans	1,564	1,553	1,514	1,253	1,281	(18.1%)
Credit Cards	1,004	1,015	1,029	959	1,023	1.8%
Small Business Loans	2,216	2,187	2,171	2,149	2,104	(5.1%)
Medium and Large Business Loans	25,258	25,834	26,036	25,376	25,536	1.1%
of which:						
Domestic	34,915	35,367	35,366	35,719	35,847	2.7%
Mortgages	7,212	7,144	7,098	6,702	6,658	(7.7%)
Consumer Loans	1,264	1,251	1,209	1,183	1,212	(4.1%)
Credit Cards	974	984	996	952	1,016	4.3%
Small Business Loans	2,193	2,165	2,149	2,129	2,081	(5.1%)
Medium and Large Business Loans	23,272	23,823	23,914	24,752	24,879	6.9%
of which: Shipping Loans	2,924	3,005	3,125	3,080	3,007	(2.4%)
International	4,411	4,420	4,517	1,353	1,396	(68.3%)
Accumulated Provisions ¹	(1,135)	(1,147)	(1,124)	(940)	(955)	(15.9%)
Group Net Loans	38,230	38,681	38,799	36,161	36,316	3.6%
Customer Assets	61,887	64,454	65,053	64,198	64,463	4.2%
of which:	01,007	04,434	03,033	04,130	04,403	7.2 /0
Group Deposits	50,229	51,795	52,331	48,449	47,254	(5.9%)
Sight & Savings	37,191	37,012	36,841	35,465	34,171	(8.1%)
Time deposits	13,037	14,783	15,490	12,984	13,083	0.4%
Domestic	44,483	45,839	46,088	45,360	44,014	(1.1%)
Sight & Savings	34,493	34,371	34,091	33,778	32,671	(5.3%)
Time deposits	9,990	11,468	11,997	11,581	11,343	13.5%
International	5,746	5,956	6,243	3,089	3,240	(43.6%)
Mutual Funds	4,417	4,729	4,821	5,262	6,007	36.0%
Fixed Income	2,128	2,211	2,463	2,825	2,955	38.9%
Equities	4,391	4,932	4,671	6,826	7,359	67.6%
Managed Accounts	723	788	767	836	887	22.8%
Total Private Banking Balances (incl. Deposits)	6,743	7,104	7,192	7,574	8,082	19.8%

1| Include off balance sheet items 56 RIPHA



Alpha Bank

	Pages				
Business Update					
Financial Performance Analysis	12				
• Appendix					
 Segmental Information 	25				
 Macroeconomic Update 	31				
• ESG	33				
■ P&L	41				
 Volumes 	47				
Digital	57				
 Asset Quality 	72				
Capital	77				

Customer Experience in the center of our digital transformation

350+

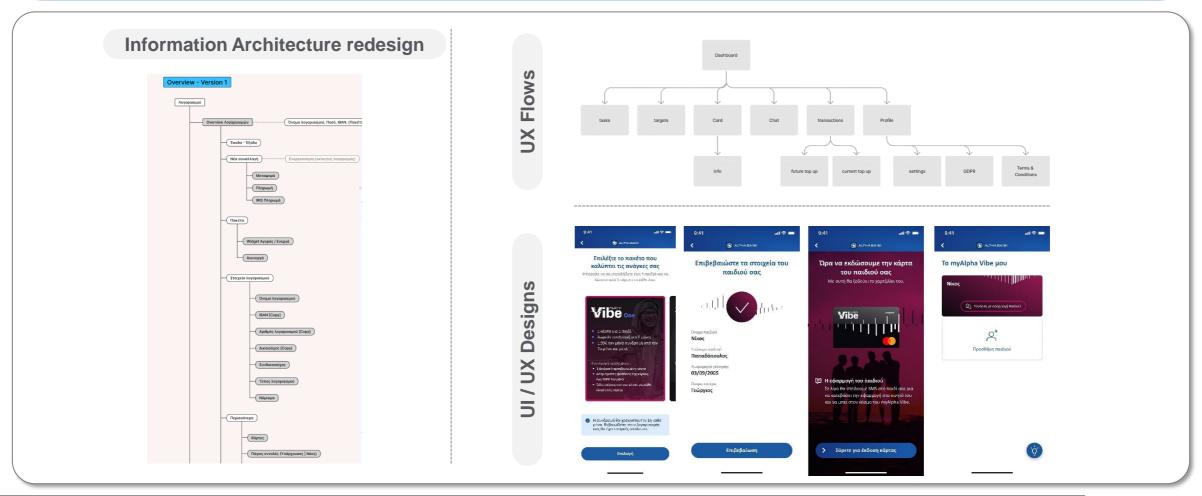
Digital Journeys redesigned & launched

180+

New Digital Journeys under design

18k

Customers' comments & points of feedback used



Actively leveraging AI to increase sales and operational efficiency

55 Al models in operation with **22** delivered in last 15 months

17 new ML¹ models for business development

5 new NLP and GenAl models increasing efficiency

RM comments analysis through NLP²

2. Customer feedback analysis through NLP1 3. News summarization for Wholesale clients

Question Answering on internal documents

CV analytics for candidate selection

Al-powered campaign management

Migration to advanced analytics technologies enables implementation of Al & Generative Al use cases







Q1 2024 campaign results









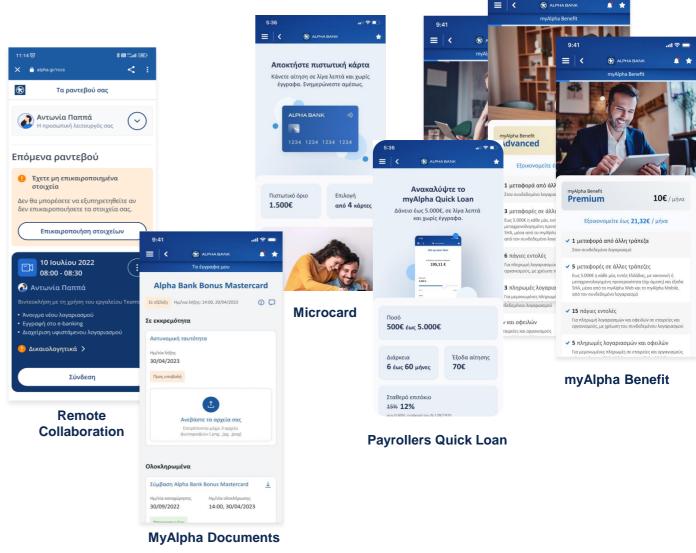
- 70% of overall actions fully automated
- ✓ Cross-sell and up-sell campaigns account for 30% of total actions

Significant enrichment in Digital Products & Services offering



50+ new digital products & services launched for individual clients¹

~20 new digital products & services launched for Business clients¹



60 ALPHA SERVICES AND HOLDINGS

myAlpha Vibe

Full launch Q4 2023



Pocket money for teenagers aged 15-18

2 available packages

- 1 child 1.99€/month
- 2-4 children 2.99€/month

> 3,000
Cards to date¹





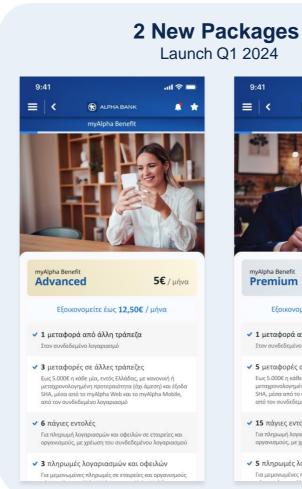




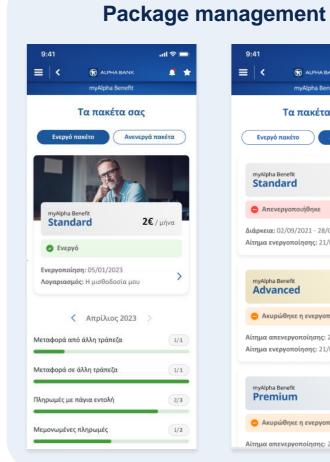
myAlpha Benefit

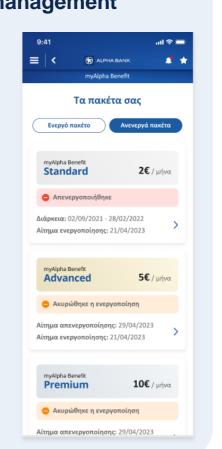
Subscription-based banking









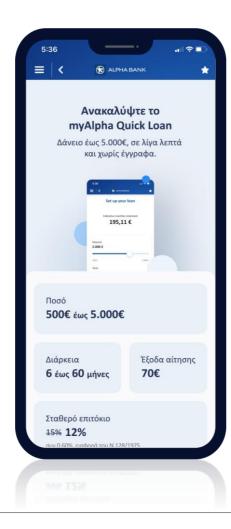


myAlpha Quick Loan Payroll & Counter-Offer

Payroller Quick Loan Derivative

(Launch 30/06/2023)

>70% of Quick Loan production¹ since launch



Counter-offer functionality

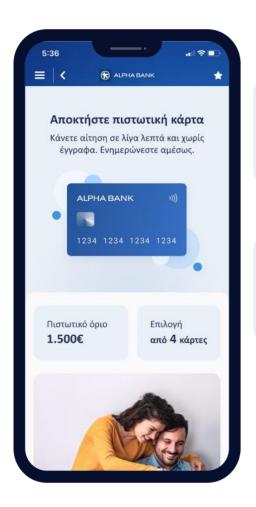
(Launch 25/07/2023)



74%Acceptance Rate since launch¹

MicroCard

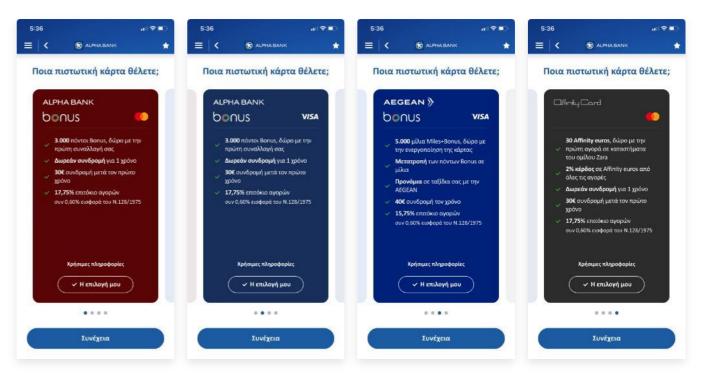
Gradual launch 26/09/2023 Full launch 29/11/2023



€1.500 Credit limit

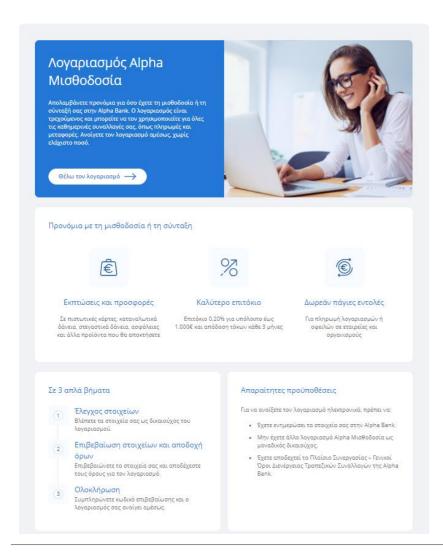
> 5,500 **Issued Cards** to date¹

4 Credit Cards + Payroller offering

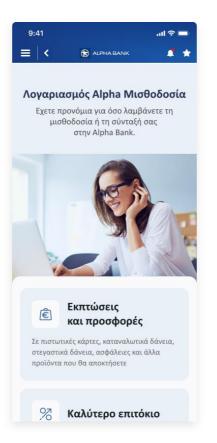


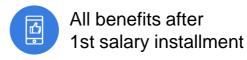
Salary and pension account - Alpha Payroll

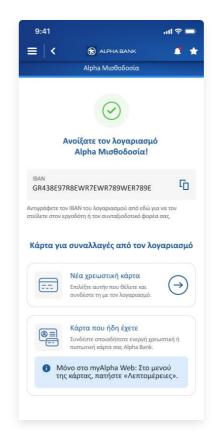
Launch 16/09/2023



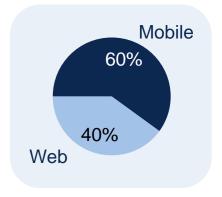








3,300 Accounts to date¹



Digital Channels Connectivity with Campaign Systems

Offering personalized communication in our Mobile & Bonus app, by connecting our campaign Systems

Mobile app: 8 different sections for in-app messages

Deeplink: Users click on the banner/image/video and are directed to a specific section *inside* the app (e.g. 1st page of myAlpha Quick Loan).

Open URL: Users click on the banner/image/video and are directed to a specific web page in **alpha.gr**.

Phone Dialer: Users click on the banner/image/video and the dialer opens allowing users to call a predefined number.

Bonus app: Simple push notifications







Aegean Bonus Visa Credit Xmas Promo



Direct users to the 1st page of the new credit card flow inside the app in order to start the application.

Audience: 70K

Inactive accounts



Targeted banner to users with inactive account(s) at the "Accounts" section that encourages them to activate their account(s).

Audience: 190K

myAlpha Quick Loan promotion & Lucky draw

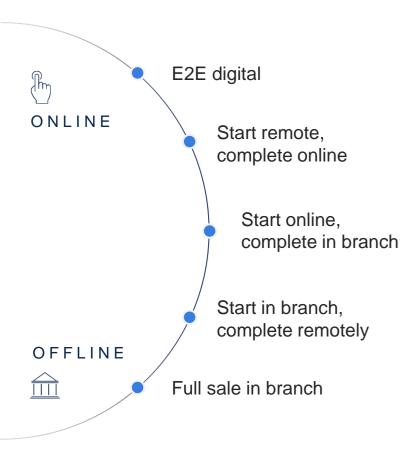


A full-screen image at the front page that directs users to the 1st page of myAlpha Quick Loan inside the app in order to start the application.

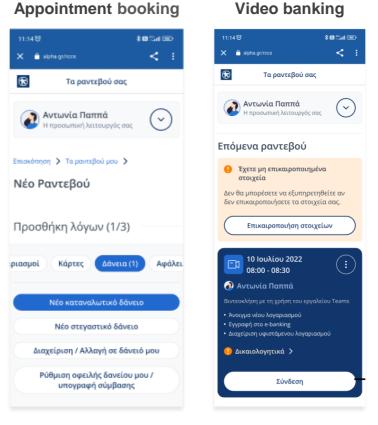
Audience: 80K

Remote Customer Collaboration

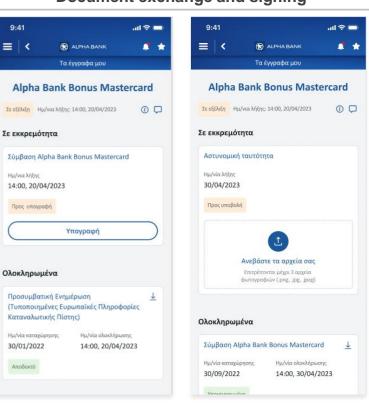
Diverse set of journeys



A unified cockpit for



Document exchange and signing



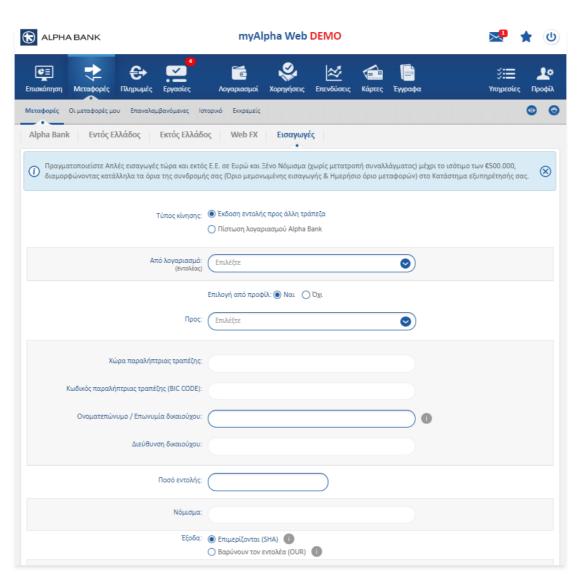
>35K appointments booked online per month

Simple Imports for Business

Launch 02/2023

New features:

- Up to 500K € equivalent (from 50K € equivalent)
- **□** Non-SEPA
 - Non-EU
 - OUR charges
 - Foreign currency



bizpay: The simplest way to manage business expenses

- 600 Companies
- 2,900 Issued Cards

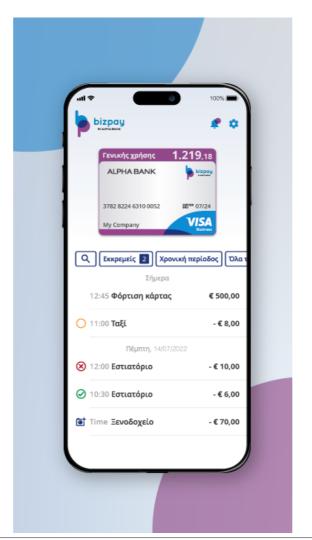
Better communication with accounting

Employees and associates easily link receipts/invoices with a transaction and send them in on the spot. The accounting department receives them on time and is able to meet its deadlines. This makes for improved cooperation between departments.

Secure transactions

The companies keep track of their prepaid bizpay cards and load them through the secure myAlpha Web for Business environment. Also, the bizpay app is linked to the mobile phone of the card holder.

bizpay app for Employees

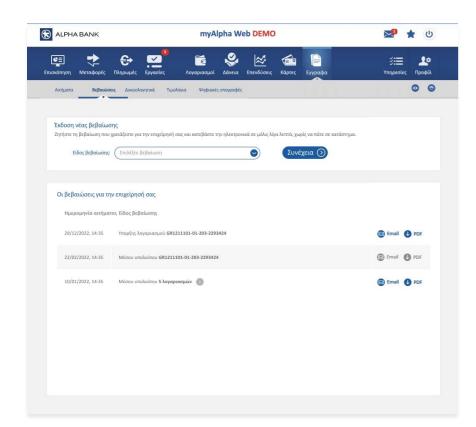


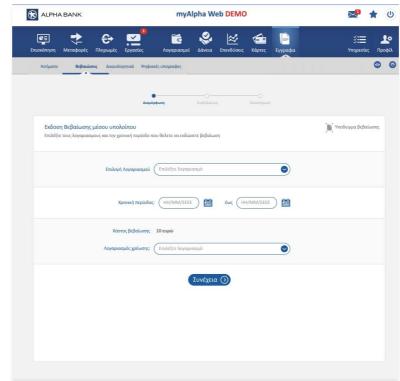
Full Control via myAlpha Web Business

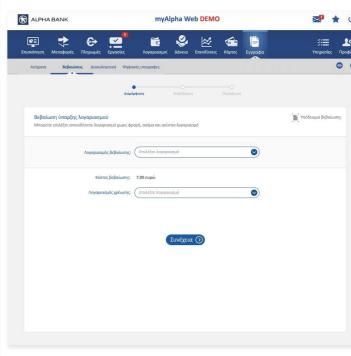


ALPHA SERVICES AND HOLDINGS

Certificate Issuance for Business







Certificate Issuance

- Average account balance Certificate launched in March '23 (80 per month)
- Account ownership Certificate (Account IBAN) launched in April '23 (140 per month)

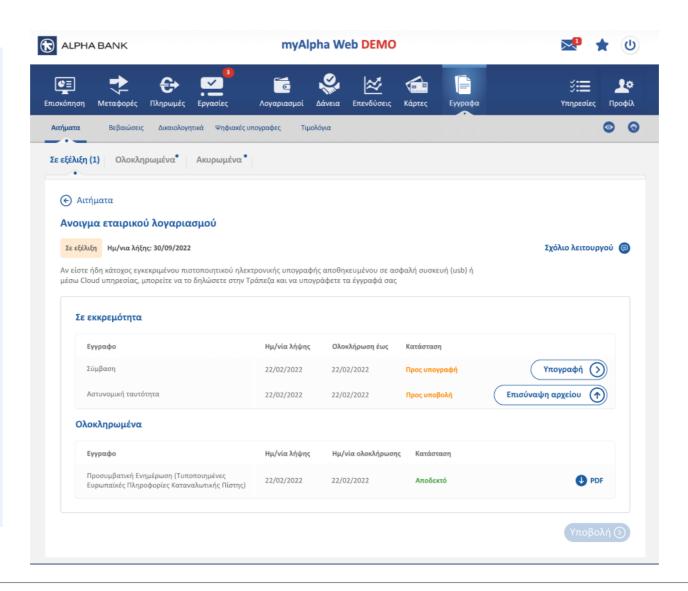
ALPHA SERVICES AND HOLDINGS

myAlpha Documents for Business

Case-based MAD Launched in July '23

- Tap-to-accept
- Digital Signature
- Documents upload by the customer
- Real-time notification regarding pending document

Customer initiation Launched in December





Alpha Bank

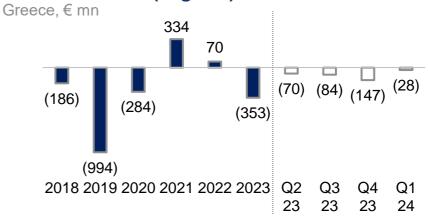
	Pages
Business Update	3
Financial Performance Analysis	12
Appendix	
 Segmental Information 	25
 Macroeconomic Update 	31
• ESG	33
■ P&L	41
Volumes	47
 Digital 	57
Asset Quality	72
Capital	77

Gross organic NPE formation in Greece per segment

Gross formation (Organic) - Wholesale



Gross formation (Organic) - Retail



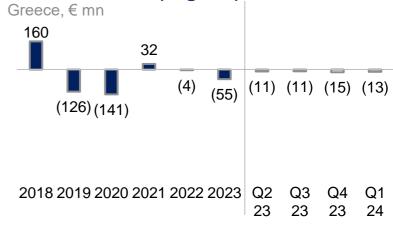
Gross formation (Organic) - SBL



Gross formation (Organic) - Mortgages

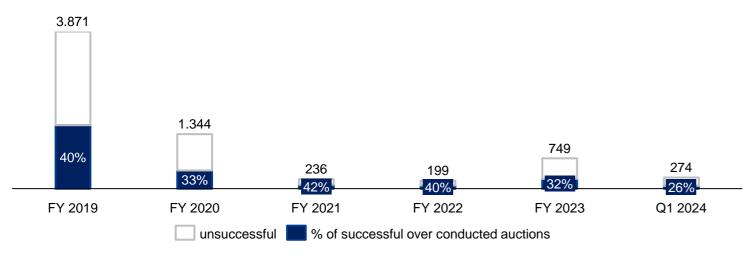


Gross formation (Organic) - Consumer



Auctions and repossession activity evolution

Auctioned properties (Conducted) per quarter



- During 1Q 2024, the Bank continued with its disinvestment strategy through the completion of €16,5mn REO sales in Greece and €0,8mn in Cyprus and SEE.
 Sales in Greece included both commercial as well as residential assets
- Project Skyline, is the largest open market real estate portfolio transaction in Greece in recent years, comprises of 573 assets of multiple types, including offices, commercial real estate, residential and industrial/logistics assets, with a gross area of c. 500,000 sq.m.

REO portfolio evolution (entries/exits) - Greece



Detailed overview of Alpha Bank's asset quality by portfolio - Greece

(€ bn)		Wholesale	SBL	Mortgages	Consumer	Total
Gross loans		24.9	2.1	6.7	2.2	35.8
(-) Accumulated Pro	visions	(0.3)	(0.2)	(0.2)	(0.2)	(1.0)
Net loans		24.6	1.8	6.4	2.0	34.9
NPLs		0.2	0.3	0.4	0.2	1.1
NPL ratio		0.9%	15.9%	5.6%	9.2%	3.1%
NPEs		0.4	0.5	0.9	0.3	2.1
NPE ratio		1.6%	26.1%	13.0%	14.0%	5.9%
NPL collateral		0.1	0.2	0.3	0.1	0.7
NPE collateral		0.3	0.3	0.8	0.1	1.5
Coverage ratio	□Cash	140% 59% 129% 69% NPL NPE	131% 109% 57% 64% 74% 45% NPL NPE	90% 90% 92% 67% NPL NPE	123% 91% 98% 98% 05% NPL NPE	149% 62% 71% 87% 46% NPL NPE
NPLs		0.2	0.3	0.4	0.2	1.1
(+) Forborne NPLs <	< 90 dpds	0.1	0.2	0.4	0.1	0.8
(+) Unlikely to pay		0.0	0.0	0.1	0.0	0.2
NPEs		0.4	0.5	0.9	0.3	2.1
Forborne NPLs >90		0.0	0.2	0.2	0.1	0.5
Forborne NPLs <90	dpd	0.1	0.2	0.4	0.1	0.8
Performing forborne	•	0.0	0.3	1.6	0.2	2.2
Total forborne		0.2	0.7	2.2	0.4	3.5

Detailed overview of Alpha Bank's asset quality by portfolio - Group

(€ bn)		Wholesale	SBL	Mortgages	Consumer	Total
Gross loans		25.5	2.1	7.3	2.3	37.2
(-) Accumulated Pro	visions	(0.3)	(0.2)	(0.3)	(0.2)	(1.0)
Net loans		25.2	1.9	7.0	2.1	36.2
NPLs		0.2	0.3	0.445	0.2	1.2
NPL ratio		0.8%	15.8%	6.1%	9.3%	3.2%
NPEs		0.4	0.5	0.9	0.3	2.2
NPE ratio		1.6%	26.0%	13.0%	14.0%	6.0%
NPL collateral		0.1	0.2	0.4	0.1	0.8
NPE collateral		0.3	0.4	0.9	0.1	1.6
Coverage ratio	□Collateral □Cash	134% 71% 71% NPL NPE	131% 109% 57% 64% 74% 45% NPL NPE	150% 87% 63% NPL NPE	123% 92% 97% 64% NPL NPE	148% 63% 71% 85% 46% NPL NPE
NPLs		0.2	0.3	0.4	0.2	1.2
(+) Forborne NPLs <	< 90 dpds	0.1	0.2	0.4	0.1	0.8
(+) Unlikely to pay		0.0	0.0	0.1	0.0	0.2
NPEs		0.4	0.5	0.9	0.3	2.2
Forborne NPLs >900	dpd	0.0	0.2	0.2	0.1	0.5
Forborne NPLs <900	<90dpd 0.1 0.2 0.4		0.1	0.8		
Performing forborne		0.2	0.3	1.6	0.2	2.3
Total forborne		0.4	0.7	2.3	0.4	3.7



Alpha Bank

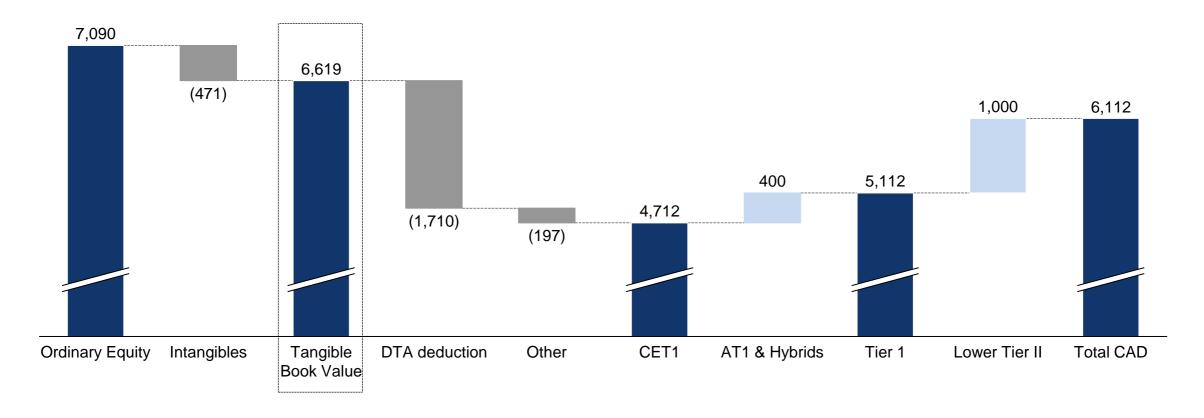
	Pages
Business Update	3
 Financial Performance Analysis 	12
• Appendix	
 Segmental Information 	25
 Macroeconomic Update 	31
• ESG	33
■ P&L	41
Volumes	47
Digital	57
 Asset Quality 	72
■ Capital	77

Fully loaded Regulatory Capital

Equity to fully loaded regulatory capital bridge

€ mn

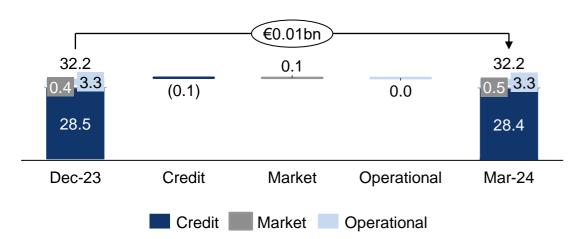
9.0% Tangible book value / Tangible Assets



Group RWAs and Regulatory Capital

Group Risk Weighted Assets – Fully Loaded

€bn

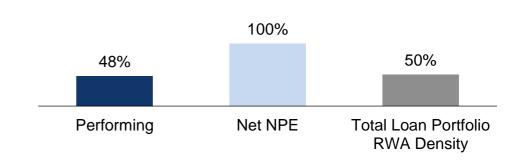


Transitional arrangements - IFRS 9 and B3 DTA

€ mn

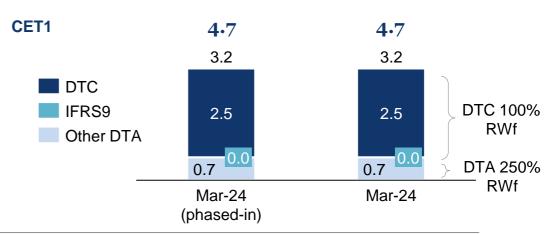
Amortisation	2020	2021	2022	2023	2024
IFRS 9	(239)	(319)	(398)	(398)	
DTA Basel 3	(39)	(39)	(39)	(39)	(39)

Credit Risk Weights per portfolio

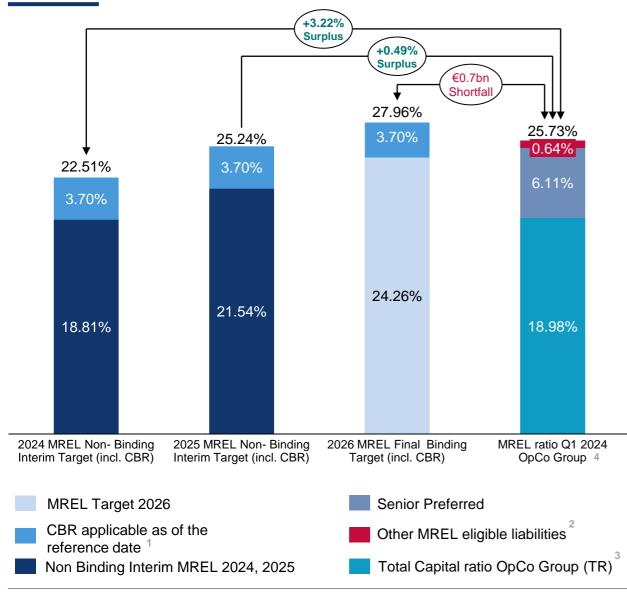


DTA & Tax Credit with CET1 Capital

€bn



Further progress towards meeting MREL Requirements



- Further progress towards final MREL targets in a sustainable fashion
- No subordinated MREL requirement
- Expect Alpha Bank to continue to be a regular issuer in the debt capital markets
- MREL ratio as of 31.03.2024 stands at 25.73%, well above both the interim non-binding targets of 2024 (22.51%) and 2025 (25.24%).

Outstanding Debt Instruments

Issuance date	Tenor	Size (€mn)	Next Call	Maturity	Coupon
AT1					
08/02/2023	PerpNC5.5	400	08/02/2028	Perpetual	11.875%
Tier II					
13/02/2020	10NC5	500	13/02/2025	13/02/2030	4.25%
11/03/2021	10.25NC5.25	500	11/03/2026	11/06/2031	5.50%
Senior preferred					
23/09/2021	6.5NC5.5	500	23/03/2027	23/03/2028	2.50%
16/12/2022	4.5NC3.5	450	16/06/2026	16/06/2027	7.50%
13/02/2023	6NC5	70	13/02/2028	13/02/2029	6.75%
27/06/2023	6NC5	500	27/06/2028	27/06/2029	6.875%
22/11/2023	6NC5	50	22/11/2028	22/11/2029	6.50%
12/02/2024 ⁵	6.25NC5.25	400	12/05/2029	12/05/2030	5.00%

Glossary (1/4)

Reference number	Terms	Definitions	Relevance of the metric	Abbreviation
1		Sum of Provision for impairment losses for loans and advances to customers, the Provision for impairment losses for the total amount of off balance sheet items exposed to credit risk as disclosed in the Consolidated Financial Statements of the reported period, and the Fair Value Adjustments (10).	Standard banking terminology	LLR
2	Core Banking Income	Sum of Net interest income and Net fee and commission income as derived from the Consolidated Financial Statements of the reported period.	Profitability metric	
3		Sum of "Current accounts", "Savings accounts" and "Cheques payable", as derived from the Consolidated Financial Statements of the reported period, taking into account the impact from any potential restatement.	Standard banking terminology	Core depos
4	Core Operating Income	Operating Income (35) less Income from financial operations (18) less management adjustments on operating income for the corresponding period.	Profitability metric	
5	Core Pre-Provision Income	Core Operating Income (4) for the period less Recurring Operating Expenses (45) for the period.	Profitability metric	Core PPI
6		Impairment losses (14) for the period divided by the average Net Loans of the relevant period. Average balances is defined as the arithmetic average of balance at the end of the period and at the end of the previous period.	Asset quality metric	(Underlying) CoR
7	Cost/Assets	Recurring Operating Expenses (45) for the period (annualised) divided by Total Assets (18).	Efficiency metric	
8	Deposits	The figure equals Due to customers as derived from the Consolidated Balance Sheet of the reported period.	Standard banking terminology	
9	Extraordinary costs	Management adjustments on operating expenses, that do not relate to other PnL items.		
10	Fair Value adjustments	The item corresponds to the accumulated Fair Value adjustments for non-performing exposures measured at Fair Value Through P&L (FVTPL).	Standard banking terminology	FV adj.
11	Fully-Loaded Common Equity Tier 1 ratio	Common Equity Tier 1 regulatory capital as defined by Regulation No 575/2013 (Full implementation of Basel 3), divided by total Risk Weighted Assets	Regulatory metric of capital strength	FL CET 1 ratio
12	Gross Loans	The item corresponds to Loans and advances to customers, as reported in the Consolidated Balance Sheet of the reported period, gross of the Accumulated Provisions and FV adjustments (1) excluding the accumulated provision for impairment losses on off balance sheet items, as disclosed in the Consolidated Financial Statements of the reported period.	Standard banking terminology	
13	Impact from NPA transactions	Management adjustments to income and expense items as a result of NPE/NPA exposures transactions	Asset quality metric	
14	Impairment losses	Impairment losses on loans (16) excluding impairment losses on transactions (17).	Asset quality metric	
15	Impairment losses of which Underlying	Impairment losses (14) excluding Loans servicing fees as disclosed in the Consolidated Financial Statements of the reported period.	Asset quality metric	
16	Impairment losses on loans	Impairment losses and provisions to cover credit risk on Loans and advances to customers and related expenses as derived from the Consolidated Financial Statements of the reported period, taking into account the impact from any potential restatement, less management adjustments on impairment losses on loans for the corresponding period. Management adjustments on impairment losses on loans include events that do not occur with a certain frequency, and events that are directly affected by the current market conditions and/or present significant variation between the reporting periods.	Standard banking terminology	LLP
17	Impairment losses on	Represent the impact of incorporating sale scenario in the estimation of expected credit losses.	Asset quality metric	

Glossary (2/4)

Reference number	Terms	Definitions	Relevance of the metri	c Abbreviation
18	Impairments & Gains/(Losses) or	Sum of Impairment losses of fixed assets and equity investments, Gains/(Losses) on disposal of fixed assets and equity investments and Impairment losses, provisions to cover credit risk on other financial instruments as derived from the Consolidated Income Statement of the sreported period, less management adjustments on Impairments & Gains/(Losses) on fixed assets and equity investments. Management adjustments on Impairments & Gains/(Losses) on fixed assets and equity investments that do not occur with a certain frequency, and events that are directly affected by the current market conditions and/or present significant variation between the reporting periods.	Standard banking terminology	
19	"Income from financial operations" or "Trading Income"	Sum of Gains less losses on derecognition of financial assets measured at amortised cost and Gains less losses on financial transactions, as derived from the Consolidated Income Statement of the reported period, less management adjustments on trading income for the corresponding period. Management adjustments on trading income include events that do not occur with a certain frequency, and events that are directly affected by the current market conditions and/or present significant variation between the reporting periods.	Standard banking terminology	
20	Income tax	The figure equals Income tax as disclosed in the Consolidated Financial Statements of the reported period, less management adjustments on income tax for the corresponding period. Management adjustments on income tax include events that do not occur with a certain frequency, and events that are directly affected by the current market conditions and/or present significant variation between the reporting periods.	Standard banking terminology	
21	Leverage Ratio	This metric is calculated as Tier 1 divided by Total Assets (54).	Standard banking terminology	
22	Loan to Deposit ratio	Net Loans (24) divided by Deposits (8) at the end of the reported period.	Liquidity metric	LDR or L/D ratio
23	Net Interest Margin	Net interest income for the period (annualised) divided by the average Total Assets (54) of the relevant period. Average balance is defined as the arithmetic average of balance at the end of the period and at the end of the previous relevant period.	Profitability metric	NIM
24	Net Loans	Loans and advances to customers as derived from the Consolidated Balance Sheet of the reported period.	Standard banking terminology	
25	Non Performing Exposure Coverage	Accumulated Provisions and FV adjustments (1) plus CET 1 deductions used to cover calendar provisioning shortfall divided by NPEs (28) at the end of the reference period.	Asset quality metric	NPE (cash) coverage
26	Non Performing Exposure ratio	NPEs (28) divided by Gross Loans (12) at the end of the reference period.	Asset quality metric	NPE ratio
27	Non Performing Exposure Total Coverage	Accumulated Provisions and FV adjustments (1) plus the value of the NPE collateral, plus CET 1 deductions used to cover calendar provisioning shortfall divided by NPEs (28) at the end of the reported period.	Asset quality metric	NPE Total coverage
28	Non Performing Exposures	Non-performing exposures (28) are defined according to EBA ITS on forbearance and Non Performing Exposures as exposures that satisfy either or both of the following criteria: a) material exposures which are more than 90 days past-due b) The debtor is assessed as unlikely to pay its credit obligations in full without realisation of collateral, regardless of the existence of any past-due amount or of the number of days past due.		NPEs
29	Non Performing Exposures Collateral Coverage	Value of the NPE collateral divided by NPEs (28) at the end of the reference period.	Asset quality metric	NPE collateral Coverage
30	Non Performing Loan Collateral Coverage	Value of collateral received for Non Performing Loans (28) divided by NPLs (34) at the end of the reference period.	Asset quality metric	NPL collateral Coverage
31	Non Performing Loan Coverage	Accumulated Provisions and FV adjustments (1) plus CET 1 deductions used to cover calendar provisioning shortfall divided by NPLs (34) at the end of the reference period.	Asset quality metric	NPL (cash) Coverage
32	Non Performing Loan ratio	NPLs (34) divided by Gross Loans (12) at the end of the reference period.	Asset quality metric	NPL ratio
33	Non Performing Loan Total Coverage	Accumulated Provisions and FV adjustments (1) plus the value of the NPL collateral, plus CET 1 deductions used to cover calendar provisioning shortfall divided by NPLs (Non Performing Loans) at the end of the reference period.	Asset quality metric	NPL Total Coverage

Glossary (3/4)

Reference number	Terms	Definitions	Relevance of the metric	Abbreviation
34	Non Performing Loans	Non Performing Loans (34) are Gross loans (12) that are more than 90 days past-due.	Asset quality metric	NPLs
35	Normalised Net Profit after (income) tax	Main Income and expense items that are excluded for purposes of the normalized profit calculation are listed below: 1. Transformation related: a. Transformation Costs and related Expenses b. Expenses and Gains/Losses due to Non-Core Assets' Divestiture c. Expenses/Gains/Losses as a result of NPE/NPA exposures transactions' 2. Other non-recurring related: a. Expenses/Losses due to non anticipated operational risk b. Expenses/Losses due to non anticipated legal disputes c. Expenses/Gains/Losses due to short-term effect of non-anticipated and extraordinary events with significant economic impact d. Non-recurring HR/Social Security related benefits/expenses e. Impairment expenses related to owned used [and inventory] real estate assets f. Initial (one off) impact from the adoption of new or amended IFRS g. Tax related one-off expenses and gains/losses 3. Income Taxes Applied on the Aforementioned Transactions.	Profitability metric	Normalised Net PAT
36	Operating Income	Sum of Net interest income, Net fee and commission income, Gains less losses on derecognition of financial assets measured at amortised cost, Gains less losses on financial transactions, and Other income, as derived from the Consolidated Income Statement of the reported period, taking into account the impact from any potential restatement.	Standard banking terminology	
37	Other (operating) income	Sum of Dividend income, Other incomeand insurance revenue/(expenses) and financial income/(expenses) from insurance contracts as derived for the Consolidated Income Statements of the reported period, taking into account the impact from any potential restatement.	Standard banking terminology	
38	Other adjustments	Include events that occur with a certain frequency, and events that are directly affected by the current market conditions and/or present significant variation between the reporting periods and are not reflected in other lines in Income Statement.		
39	Other items	Sum of Impairment losses of fixed assets and equity investments, Gains/(Losses) on disposal of fixed assets and equity investments, Impairment losses, provisions to cover credit risk on other financial instruments, Provisions and transformation costs and Share of profit/(loss) of associates and joint ventures as derived from the Consolidated Financial Statements of the reported period, taking into account the impact from any potential restatement, less management adjustments on other items for the corresponding period. Management adjustments on other items include events that do not occur with a certain frequency, and events that are directly affected by the current market conditions and/or present significant variation between the reporting periods.	Standard banking terminology	
40	PPI/Average Assets	Pre-Provision Income for the period (41) (annualised) divided by Average Total Assets (54) of the relevant period. Average balance is defined as the arithmetic average of balance at the end of the period and at the end of the previous relevant period.	Profitability metric	
41	Pre-Provision Income	Operating Income (36) for the period less Total Operating Expenses (55) for the period.	Profitability metric	PPI
42	Profit/ (Loss) before income tax	Operating Income (36) for the period less Total Operating Expenses (55) plus Impairment losses on loans (16), plus Other items (39)	Profitability metric	

Glossary (4/4)

Reference number	Terms	Definitions	Relevance of the metric	Abbreviation
43	Profit/ (Loss) after income tax from continuing operations	Profit/ (Loss) before income tax (42) for the period less Income tax (20) for the period	Profitability metric	
44	Profit/ (Loss) after income tax from discontinued operations	The figure equals Net profit/(loss) for the period after income tax, from Discontinued operations as disclosed in Consolidated Income Statement of the reported period, less management adjustments. Management adjustments on operating expenses include events that do not occur with a certain frequency, and events that are directly affected by the current market conditions and/or present significant variation between the reporting periods.	Profitability metric	
45	Profit/ (Loss) attributable to shareholders	Profit/ (Loss) after income tax from continuing operations (43) for the period, plus Impact from NPA transactions (13), plus Profit/ (Loss) after income tax from discontinued operations (44), plus Other adjustments (38), plus Non-controlling interests as disclosed in Consolidated Income Statement of the reported period.	Profitability metric	
46	Recurring Cost to Income ratio	Recurring Operating Expenses (47) for the period divided by Core Operating Income (4) for the period.	Efficiency metric	C/I ratio
47	Recurring Operating Expenses	Total Operating Expenses (55) less management adjustments on operating expenses. Management adjustments on operating expenses include events that do not occur with a certain frequency, and events that are directly affected by the current market conditions and/or present significant variation between the reporting periods.	Efficiency metric	Recurring OPEX
48	Return on Equity	Net profit/(loss) attributable to: Equity holders of the Bank (annualised), as disclosed in Consolidated Income Statement divided by the Average balance of Equity attributable to holders of the Company, as disclosed in the Consolidated Balance sheet at the reported date, taking into account the impact from any potential restatement. Average balance is defined as the arithmetic average of the balance at the end of the period and at the end of the previous relevant period.	Profitability metric	RoE
49	"Return on Tangible Book Value" or "Return on Tangible Equity"	Net profit/(loss) attributable to: Equity holders of the Bank (annualised), as disclosed in Consolidated Income Statement divided by the Average balance of Tangible Book Value (52). Average balance is defined as the arithmetic average of the balance at the end of the period and at the end of the previous relevant period.	Profitability metric	RoTBV or RoTE
50	RWA Density	Risk Weighted Assets divided by Total Assets (54) of the relevant period.	Standard banking terminology	
51	Securities	Sum of Investment securities and Trading securities, as defined in the consolidated Balance Sheet of the reported period.	Standard banking terminology	
52	Tangible Book Value or Tangible Equity	Total Equity excluding the sum of Goodwill and other intangible assets, Non-controlling interests and Additional Tier 1 capital & Hybrid securities. All terms disclosed in the Consolidated Balance sheet at the reported date, taking into account the impact from any potential restatement.	Standard banking terminology	TBV or TE
53	Tangible Book Value per share	Tangible Book Value (52) divided by the outstanding number of shares.	Valuation metric	TBV/share
54	Total Assets	Total Assets (54) as derived from the Consolidated Balance Sheet of the reported period, taking into account the impact from any potential restatement.	Standard banking terminology	TA
55	Total Operating Expenses	Sum of Staff costs, Voluntary exit scheme program expenses, General administrative expenses, Depreciation and amortization, Other expenses as derived from the Consolidated Income Statement of the reported period taking into account the impact from any potential restatement.	Standard banking terminology	Total OPEX

Alpha Bank Contacts

Lazaros Papagaryfallou

General Manager - CFO

+30 210 326 2261

cfo-office@alpha.gr

lason Kepaptsoglou

Director Investor Relations Division

+30 210 326 2271

iason.kepaptsoglou@alpha.gr

Stella Traka

Manager Investor Relations Division

+30 210 326 2274

stella.traka@alpha.gr

Selini Milioni

Senior Investor Relations Officer

+30 210 326 2273

selini.milioni@alpha.gr

Investor Relations Division

40 Stadiou Street, 102 52, Athens

+30 210 326 2271 +30 210 326 2277

ir@alphaholdings.gr

Internet : <u>www.alphaholdings.gr</u>
Reuters : ACBr.AT (shares)

Bloomberg : ALPHA GA (shares)

Alpha Bank Depository Receipts (ADRs)

Reuters : ALBKY.PK Bloomberg : ALBKY US